MORNING CONSULT[°]



SPECIAL REPORT: MOST LOVED BRANDS OF 2020

What Drives Brand Love In A Year Like No Other

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INTRODUCTION

The coronavirus pandemic has proven to be among the most far-reaching and trying events of our lifetimes. Almost overnight, it changed the way we live, work and interact with the world around us.

In the fourth edition of Morning Consult's Most Loved Brands, we explore how the pandemic is transforming our relationship with the brands we love. This year's top brands range from companies that have always been there for us to industry disruptors who are meeting this moment and in doing so changing the way we live, work, and entertain ourselves.

It's clearer than ever that Brand Love plays a critical role in the lasting and loyal relationships every brand strives to have with its customers. Our research shows that the gap between the Most Loved Brands and all others has widened in recent months, confirming that love is not only a catalyst for continued success in good times, but also powerful protection from dramatic downturns in tough ones.

COVID-19 has drastically impacted spending behavior, shopping habits and even selection criteria – with real implications for the short-term survival and the long-term growth potential of today's brands. This report seeks to address how Brand Love is evolving and what brands can do today to build long-lasting relationships that extend far past this pandemic to usher in a new era of brand-led business growth.



48%

Nearly half (48%) of 2020's Most Loved Brands *are Food* & *Beverage* brands or *Household* & *Personal* brands.

49

Brand Love is a key indicator of financial performance: There is a 49 point gap in net purchasing consideration between 2020's Most Loved Brands and all other brands.

12%

2020's most loved category, *Shipping & Logistics*, has an average Brand Love index score 12% higher than the second most-loved category, *Restaurants*.

26

Gen Z has its own perspective on the Brand Love equation. There are 26 brands that Gen Z love which do not appear on the top 50 list for all adults. Gen Z as a generation especially loves brands offering entertainment, innovation, and an experience, but also has a soft spot for the nostalgia of legacy brands better known to their elders.

16

There are 16 key top drivers of Brand Love, which include functional fundamentals like reliability, reputation, and availability, as well as emotional essentials like trust, ease of experience, and quality.

2020's Most Loved Brands

A cross-category deep-dive into this year's most-loved B2C brands



HOW WE DETERMINED THIS YEAR'S RANKINGS

Morning Consult's Most Loved Brands is the definitive ranking of the brands defining American culture and commerce.

To determine this year's rankings, Morning Consult analyzed over 150,000 <u>Morning Consult Brand Intelligence</u> interviews with U.S. adults to measure consumer perceptions across four key metrics: favorability, trust, community impact, and Net Promoter Score.

The final rankings were determined using surveys conducted online among a national sample of adults. Between 3,700 and 8,300 adults rated each of the over 1,900 companies from June through July 2020. The average company was surveyed over 6,000 times. The maximum margin of error for a given brand is plus or minus 3%.

The Most Loved Brands Index is based on four metrics, added together for an index score:

- **Favorability Score:** The percentage of consumers with a favorable opinion of the brand.
- **Trust Score:** The percentage of consumers who trust the brand to do the right thing.
- **Community Impact Score:** The percentage of consumers who say the brand has a positive impact on their local community.
- Net Promoter Score: Consumers are asked on a scale of 1-10 how likely they would be to promote a given brand. NPS is determined by subtracting the percentage who say 0-6 from the percentage who say 9 or 10.

2020's Most Loved Brands Span 14 Product Categories, But Food & Beverage and Household Brands Dominate

Nearly half (48%) of the top 50 Most Loved Brands are *Food & Beverage* or *Household & Personal* brands. *CPG* and *Social Media* brands also fared quite well relative to all other brands on average in recent months across key brand metrics, while luxury brands were outperformed by all brands on average.

Brand Love & Business Performance Are Interconnected, Especially In Tough Times

There is a 49 point gap in net purchasing consideration between 2020's Most Loved Brands and all other brands. Additionally, the relationship between usage and Brand Love strengthened significantly since March 2020, underscoring that in tough times, the components of Brand Love not only matter, they become even more important when consumers' choices are limited, finances are strained, and stress is running high.

Brands Known For Diversity & Inclusion Fare Notably Well

The pandemic isn't the only major moment of 2020. Our reckoning with race in America has forced many brands to address how they approach inclusion and diversity. On this year's list, companies delivering on these qualities outperform the "all brand" average on several key metrics.

2020 Most Loved Brands: 1-25

	- ·		2020 Love
Rank	Brand	Category	Index Score
1	UNITED STATES POSTAL SERVICE.	Shipping and Logistics	264.8
2	Google	Internet Services	258.6
3	ups	Shipping and Logistics	257.5
4	amazon	Retailers	256.0
5	NETFLIX	Television, Movies and Radio	253.7
6	CLORDX	Household and Personal Products	246.4
7	prime	Consumer Electronics	245.7
8	Man s	Food and Beverage Products	244.1
9	NAME	Retailers	241.8
10	🕨 YouTube	Social Media	241.7
11	Cheerios	Food and Beverage Products	240.4
12	FedEx .	Shipping and Logistics	239.5
13	O TARGET,	Retailers	236.7

	2020 Love Rank Index Score		Brand	Category	2020 Love Index Score	
	264.8	14	Zplos	Household and Personal Products	236.2	
	258.6	15	Dove	Household and Personal Products	235.2	
	257.5	16	Kellvyg's	Food and Beverage Products	235.2	
	256.0	17	DOLLAR TREE	Retailers	235.0	
dio	253.7	18	The	Household and Personal Products	234.1	
ducts	246.4	19	Colgate	Household and Personal Products	233.6	
	245.7	20	OTTED	Food and Beverage Products	233.3	
cts	244.1	21	Lowe's	Retailers	233.0	
	241.8	22	HERSHEY'S	Food and Beverage Products	232.8	
	241.7	23	Walmart ¦	Retailers	232.5	
cts	240.4	24	Restets	Food and Beverage Products	232.3	
	239.5	25	KEINZ KEINZ	Food and Beverage Products	231.9	

2020 Most Loved Brands: 26-50

Rank	Brand	Category	2020 Love Index Score
26	Walgreens.	Pharmacies, Suppliers, and PBMs	230.9
27	DQ	Restaurants	230.7
28	PayPal	Financial Services	230.2
29	Dittes	Food and Beverage Products	229.8
30	SNICKERS	Food and Beverage Products	229.7
31	CVS/pharmacy	Health Services	227.1
32	DUNKIN'	Restaurants	226.9
33	Chick-fil-&	Restaurants	226.7
34		Food and Beverage Products	226.3
35	Disnep	Television, Movies and Radio	225.5
36	SAMSUNG	Consumer Electronics	225.1
37	Coca Cola	Food and Beverage Products	224.8
38	Crest.	Household and Personal Products	224.5

Rank	Brand	Category	2020 Love Index Score	Rank	Brand	Category	2020 Love Index Score
26	Walgreens	Pharmacies, Suppliers, and PBMs	230.9	39	<u>Trienol</u>	Household and Personal Products	224.3
27	00	Restaurants	230.7	40	The Weather Channel	News Media	224.2
28	PayPal	Financial Services	230.2	41	SUBWAY	Restaurants	224.1
29	Dontes	Food and Beverage Products	229.8	42		Retailers	224.1
30	SNICKERS	Food and Beverage Products	229.7	43	Scotch	Household and Personal Products	223.2
31	CVS/pharmacy	Health Services	227.1	44	VISA	Financial Services	222.8
32	DUNKIN'	Restaurants	226.9	45	KRAFT	Food and Beverage Products	222.1
33	Chick-fil:L	Restaurants	226.7	46	RI	Food and Beverage Products	222.1
34		Food and Beverage Products	226.3	47	ais	Food and Beverage Products	220.7
35	Disnep	Television, Movies and Radio	225.5	48	febreze	Household and Personal Products	220.6
36	SAMSUNG	Consumer Electronics	225.1	49	Charmin •	Household and Personal Products	220.0
37	Coca:Cola	Food and Beverage Products	224.8	50		Enterprise Software	219.7

2020's Most Loved Brands span 14 product categories 48% of top brands are in two: *Food & Beverage* and *Household & Personal*

Category	# Brands in the Top 50	Average Category Love Index (top 50 brands)	Average Category Love Index (all brands)
Food & Beverage Products	14	230.4	157.2
Household & Personal Products	10	229.8	149.4
Retailers	7	237.0	138.6
Restaurants	4	227.1	157.6
Shipping & Logistics	3	253.9	175.9
Consumer Electronics	2	235.4	129.2
Financial Services	2	226.5	74.8
Television, Movies & Radio	2	239.6	132.3
Enterprise Software	1	219.7	98.6
Health Services	1	227.1	80.2
Internet Services	1	258.6	104.3
News Media	1	224.2	91.9
Pharmacies, Suppliers, & PBMs	1	230.9	143.8
Social Media	1	241.7	128.5

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A crisis is a terrible thing to waste, and brand is a wonderful thing to capitalize on

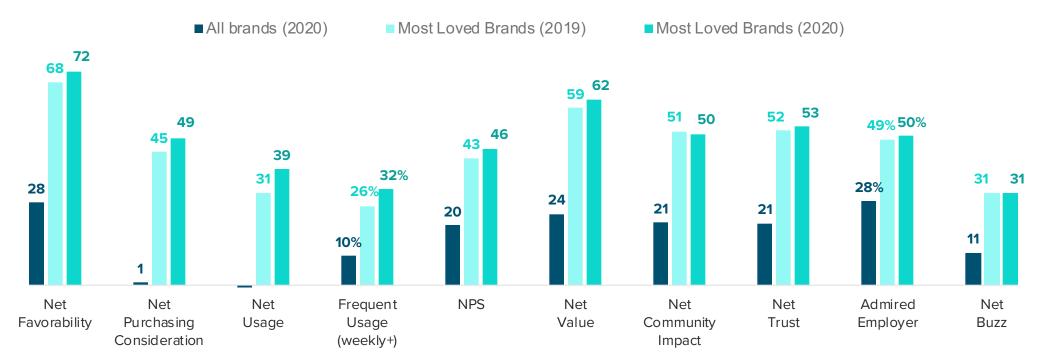
The relationship between net usage and Morning Consult's brand KPIs has strengthened significantly since March 2020. This underscores that even in downturns, metrics such as favorability, trust, value, purchasing consideration, and even buzz matter: They become even more closely predictive of overall usage – as well as more frequent usage – when consumers' choices are limited and finances are strained.

This also confirms a virtuous cycle: Brands performing better on these key metrics are generally used more in normal times. Then, when times get tough, people latch on to those brands they know best and love most – driving more usage and reinforcing most-loved brands' already-strong performance on KPIs.

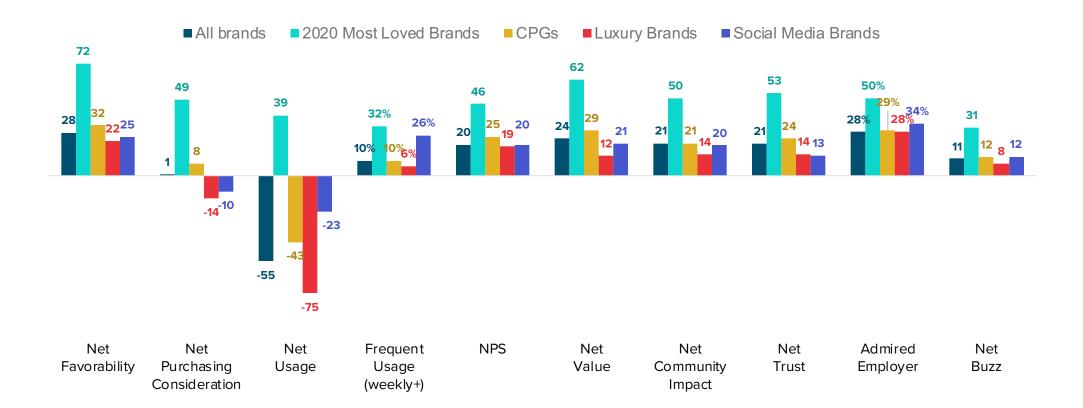
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Most Loved Brands significantly outperform during downturns

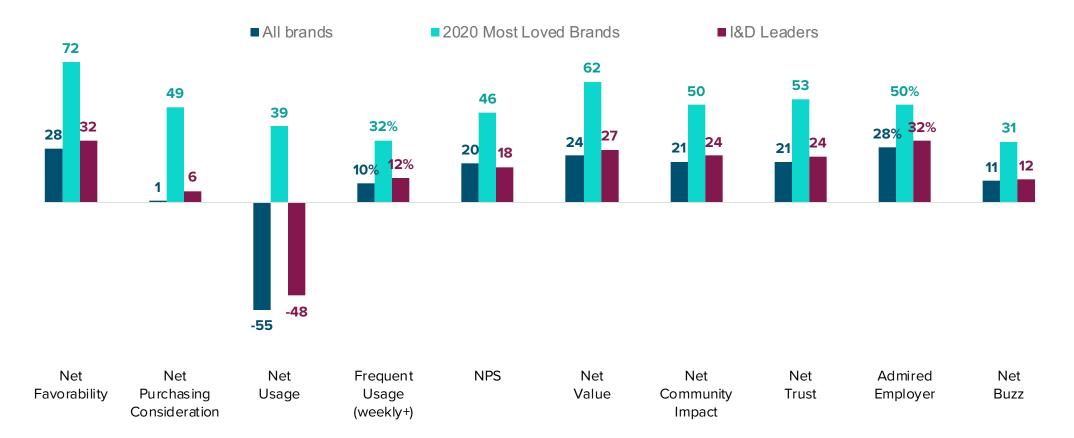
Despite a pandemic, 2020's Most Loved Brands improved across a number of metrics. Even more importantly, the gap between the brands that Americans love the most and all others continues to widen. This is especially evident when looking at key metrics such as purchasing consideration and usage. While these values decreased dramatically among all brands in recent months, they remained positive – and even improved year over year – among the Most Loved Brands, confirming that love is not only a winning trait in good times, but invaluable insurance in tough ones.



CPG and **Social Media** brands fared well in recent months while **Luxury** brands were outperformed by all brands on average



Companies celebrated for their leadership on **inclusion and diversity** also fared quite well in recent months



I&D leaders defined as brands who ranked on one or more diversity indexes including Forbes' Best Employers for Diversity, Refinitiv's Inclusion & Diversity Index, and Glassdoor's Top Companies for Diversity & Inclusion in 2019 or 2020

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2 2020's Biggest Gainers

A cross-category look at the brands gaining most since March across increasingly important KPIs during a trying and turbulent time for society, businesses, and consumers

About the Biggest Gainers

Biggest gainers in Brand Love improved most on their Brand Love Index score between March 1, before the coronavirus outbreak, and the end of July 2020.

Morning Consult also explored brands with the greatest improvements on certain metrics over that same time frame. We looked at net gains to highlight when the share of consumers feeling positively about a brand on key metrics outgrew the share feeling negatively about the brand – especially difficult to do in trying times.

- Brand ID increases highlight the brands able to cut through the chaos and grow awareness.
- Increases in **net favorability** reflect increasingly positive sentiment towards and affinity for brands consumers are aware of.
- Gains in **net trust** and **net community** impact are particularly telling during this unique time: as trust remains the foundation of strong relationships and community impact gains importance among today's socially-conscious consumer-citizens, brands improving on these traits – and those winning on all four – will likely be formidable into the future.

Biggest gainers in Brand Love

The biggest gainers in Brand Love since the coronavirus outbreak in March 2020 speak to the profound shifts in livelihoods and lifestyle that consumers experienced and the brands that were there for them amid this new reality, whether by delivering connectivity and accessibility (Zoom and Instacart), entertainment and inspiration (SpaceX and TikTok), or an outlet for stress-relief and self-care (Headspace).

	Brand	Category	Gain in Love Index since March 1	Current Love Index
1	zoom	Internet Services	+84.5	159.77
2	SPACEX	Aerospace and Defense	+34.0	107.45
3	TikTok	Social Media	+22.9	102.55
4	🥕 instacart	Food and Beverage Delivery	+21.5	102.28
5	headspace	Fitness and Self-Care	+19.8	47.87

Biggest gainers on the metrics that matter: **Brand ID** Largest increases in brand awareness among U.S. consumers since March 1

Rank	Brand	Point gain
1	zoom	+31
2	Quibi	+23
3	peacock	+12
4	ជ្	+10
5	卢 instacart	+10
6	TikTok	+9
7	SPACEX	+9
8	🚺 GILEAD	+7
9	Calm	+7
10		+7
11	HBOMAX	+5
12	WARBY PARKER	+5
13	LAS VEGAS SANDS CORP.	+4

Rank	Brand	Point gain
14	SoFi 🇱	+4
15	Guffach	+4
16	Outshine	+4
17	Folli	+4
18	BUD LIGHT SELTZER	+4
19	Żelle	+4
20	Natural Light SELTZER	+4
21	U NOVARTIS	+4
22	Genentech	+4
23	Tubi TV	+4
24	headspace	+4
25		+4

Brands making noticeable gains in awareness since the coronavirus outbreak **captured consumer attention due to either novelty** – Quibi, Peacock, HBO Max, and even SpaceX given its newsworthy launch in late May – or **necessity**, as was the case with Microsoft Teams, Instacart, the various alcoholic beverage brands, and even the mindfulness apps which gained ubiquity during this tough and trying time.



Biggest gainers on the metrics that matter: **Net Favorability** Largest increases in the share of U.S. consumers favorable toward a brand less the share unfavorable toward that brand since March 1

Rank	Brand	Point gain
1	zoom	+19
2	Roundup	+10
3	SPACEX	+7
4	JUUL	+6
5	TikTok	+6
6	Pfizer	+6
7	peacock	+5
8	HBOMAX	+5
9		+5
10	T Mobile [®]	+5
11	KEYSTONE LIGHT	+5
12	COMCAST	+5
13	Coca Cola Žero	+5

Rank	Brand	Point gain
14	Crocs [®]	+5
15	gsk	+4
16	MONSANTO	+4
17		+4
18	DIRECTV	+4
19	Lilly	+4
20	Unilever	+4
21	🥕 instacart	+4
22	tinder	+4
23	McDonald's	+4
24	🔰 UnitedHealthcare	+4
25	Coke	+4

Spikes in favorability since March signify increasing appeal, perception, and satisfaction among consumers aware of certain brands, again indicating the brands that were present for consumers - and in potentially unexpected ways given the unprecedented situation. The rise of yard care (Roundup) and comfortable footwear (Crocs) fueled brand favorability as much as legacy brands offering critical and reliable products (Unilever) and welcome alternatives to isolation and loneliness (Tinder).

Biggest gainers on the metrics that matter: **Net Trust** Largest increases in the share of U.S. consumers who trust a brand to do the right thing less the share who do not trust that brand to do so since March 1

Rank	Brand	Point gain
1	zoom	+20
2	Roundup	+9
3	SPACEX	+7
4	COMCAST	+6
5	McDonald's	+5
6	🥕 instacart	+5
7	TikTok	+5
8	Quibi	+4
9	U NOVARTIS	+4
10	tinder	+4
11	peacock	+4
12	MONSANTO	+4
13	Marlboro	+4

Rank	Brand	Point gain
14	<u></u>	+4
15	Red Bull	+4
16	JUUL	+4
17	GILEAD	+4
18	HBOMAX	+4
19	L ii	+4
20	gsk	+4
21	Sprint 🈕	+3
22	🕖 UnitedHealthcare	+3
23	four	+3
24		+3
25	AstraZeneca	+3

In moments of strain, confusion, and need, **consumers flock to what they trust will provide either emotional comfort or functional reliability.** The ubiquity and functional consistency of Zoom and similar brands fueled their surge in trust over the last few months, while the enduring and nostalgic nature of McDonald's provided emotional consistency when the desire for familiarity was almost as high as the criticality of availability.

Biggest gainers on the metrics that matter: Net Community Impact Largest increases in the share of U.S. consumers who say a brand has a positive impact on the community less the share who say it has a negative impact since March 1

Rank	Brand	Point gain	Rank	
1	Roundup	+24	14	•
2	SPACEX	+8	15	
3	CLORDX	+7	16	
4	JUUL	+7	17	
5	цi	+7	18	
6	🎤 instacart	+7	19	
7	Skyper	+5	20	
8	COMCAST	+5	21	
9	TikTok	+5	22	
10	McDonald's	+5	23	
11	Quibi	+5	24	
12	peacock	+5	25	
13	KEYSTONE LIGHT	+5	, i	

Rank	Brand	Point gain
14	DOORDASH	+4
15	HBOMOX	+4
16	Marlboro	+4
17	Charmin o	+4
18	Henessy	+4
19	(aptain Morgan	+4
20	tinder	+4
21	<i>Coca: Cola</i> Zero	+3
22	T Mobile	+3
23	The second	+3
24	Red Bull Mr.	+3
25	MONSANTO	+3

Brands perceived as having a positive community impact were a combination of philanthropically active in communities during periods of immense emotional, health-related, and financial strain (Instacart, McDonald's, DoorDash), physically present in stores and on channels where consumers were active (Comcast, Quibi, Keystone Light), and in many cases, mentally available as go-to brands guaranteed to meet key needs, having stood the test of time (Clorox, Marlboro, Charmin, Hennessy, Coke Zero).

3 Deep Dive: Categories

A category-level view of love, top brands within a category, and meaningful changes in sentiment across categories since COVID-19 disrupted choice and consumption in March



Food & Beverage Delivery Brands Gained Since March, But Love for Restaurants is Higher

This suggests that while current needs may have driven short-term affinity for delivery services, long-term love for – and potentially loyalty to – traditional restaurants may be deeply entrenched.



Health Services Is the Only Category That Saw Significant Increases in Both Funnel Metrics and Other KPIs Perhaps unsurprisingly, the category has led others in gains in favorability, likelihood to purchase, and usage as well as trust, community impact, admiration as an employer, and good/net value perceptions since March 2020.

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Largest Changes in Usage Reflect Categories Most Affected by Slowed Spending and Lockdown Orders Those that benefitted offered either convenience or a critical service; declines reflect encumbered shopping trips, as in the case of *Food & Beverage* and *Alcohol* products, or off-limits experiences, as with *Hotels*,

Casinos & Resorts.

NPS Saw the Biggest Drop Pre-Pandemic to Now, With 24 Categories of the 47 Tracked Taking a Hit

Most categories seeing significant Net Promoter Score drops in the range of 4- to 5-points since early March are otherwise popular B2C categories: *Airlines, Apparel, Auto Manufacturers, Grocery, Restaurants, Retailers, Ride Share*, and *TV/Movie/Radio* brands. This metric was most likely impacted by how brands in these categories carried themselves or perhaps consumers' inability to either access or use these brands.

2020's Most Loved B2C Categories

Category	Brand Love Index	Change vs. March
Shipping & Logistics	175.9	1.1
Restaurants	157.6	-6.0
Food & Beverage Products	157.2	4.7
Household & Personal Products	149.4	-6.0
Pharmacies, Suppliers, & PBMs	143.8	-1.7
Virtual Assistants	143.7	-3.6
Retailers	138.6	-6.0
Television, Movies & Radio	132.3	-6.5
Consumer Electronics	129.2	-3.8
Social Media	128.5	1.5
Grocery	127.3	-6.1
Food & Beverage Delivery	125.3	4.5
Auto Manufacturers	124.5	-8.5
Telecommunications	124.5	0.7
Professional Sports	123.3	-4.9
Auto Services & Parts	122.3	-11.8
Apparel	108.4	-4.5
Auto Rentals	108.1	-11.0
Internet Services	104.3	-4.2
Recreational Vehicles	102.8	-2.6

Food & Beverage Delivery is among the biggest gainer in terms of Brand Love since March, but love for *Restaurants* remains significantly higher, suggesting that while **need may have driven shortterm affinity for delivery services, long-term love for – and potentially loyalty to – traditional restaurants may be deeply entrenched.**

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Biggest Gainers in Brand Love

	Category*	Gain in Love Index since March 1	Current Love Index
1	Health Services	+19.4	80.2
2	Pharmaceuticals & Biotech	+5.0	52.4
3	Food & Beverage Products	+4.7	157.2
4	Food & Beverage Delivery	+4.2	125.3
5	Chemicals	+3.8	102.3
6	Financial Services	+3.6	74.8
7	Technology	+3.0	72.5
8	Tobacco	+2.6	42.0
9	Health Insurance	+1.7	85.9
10	Social Media	+1.5	128.5

Health Services (which includes brands such as CVS, Ancestry.com, and 23andMe) is the only category that saw significant increases in **likelihood to purchase**, **admiration as an employer**, and **good/net value** perceptions since March 2020.

* Only B2C categories were ranked

The largest changes in net usage reflect categories most drastically affected by slowing consumer spending and stay-at-home orders



Largest **increases** in Net Usage

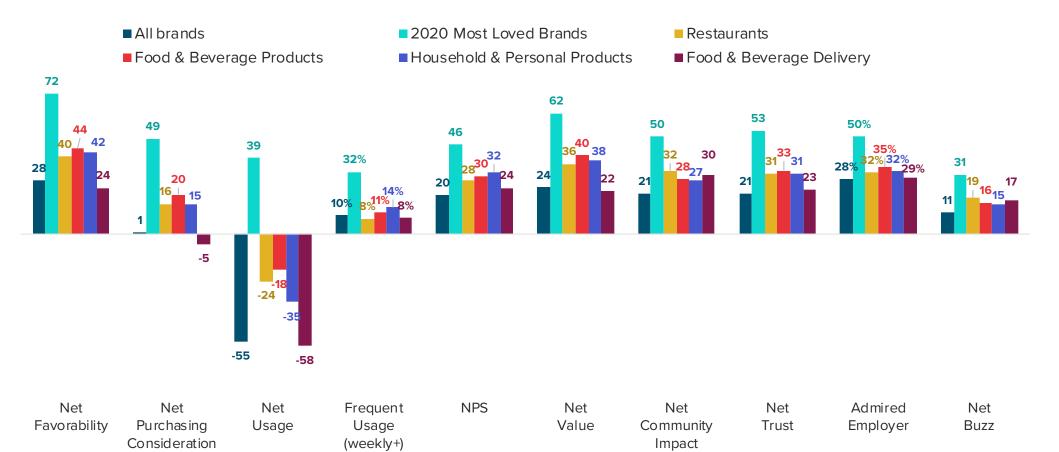
Category	Point change
Food & Beverage Delivery	+6
Social Media	+3
Telecommunications	+3
Health Providers	+3
Insurance	+3

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Largest decreases in Net Usage

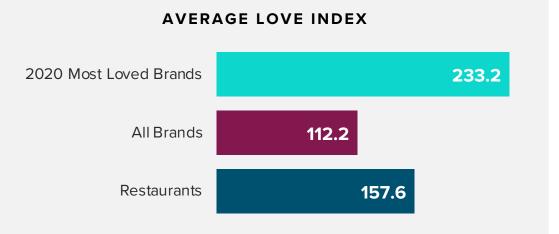
Category	Point change
Technology	-13
Business Services	-10
Health Services	-9
Food & Beverage Products	-6
Alcohol	-5
Pharmaceuticals & Biotech	-4
Hotels, Casinos, & Resorts	-3
Financial Services	-3

Still, even most loved and highest gaining categories have experienced significant drops in net usage in recent months



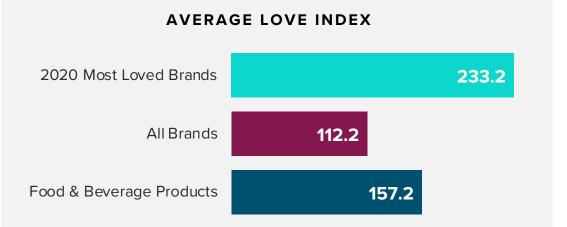
Most Loved Brands: Restaurants

Brand	Love Index
Dairy Queen	230.7
Dunkin'	226.9
Chick-fil-A	226.7
Subway	224.1
Wendy's	216.8
Domino's	214.4
Baskin Robbins	212.3
Olive Garden	211.6
Pizza Hut	211.1
Taco Bell	204.2
McDonald's	198.4
Panera Bread	196.9
KFC	196.5
іНор	195.5
Outback Steakhouse	195.5
Starbucks	195.4
Little Caesars	194.6
Arby's	193.6
Burger King	192.2
The Cheesecake Factory	190.4





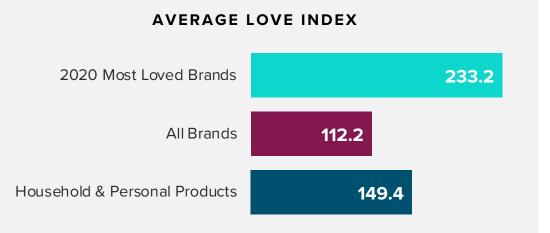
Brand	Love Index
M&M's	244.1
Cheerios	240.4
Kellogg's	235.2
Oreo	233.3
Hershey	232.8
Reese's	232.3
Heinz Ketchup	231.9
Doritos	229.8
Snickers	229.7
Kit Kat	226.3
Coca-Cola	224.8
Kraft	222.1
Ritz Crackers	222.1
Lay's	220.7
Rice Krispies	218.6
Frito-Lay	218.1
Chips Ahoy!	217.6
Jif Peanut Butter	217.5
Gatorade	216.9
Breyer's Ice Cream	216.1





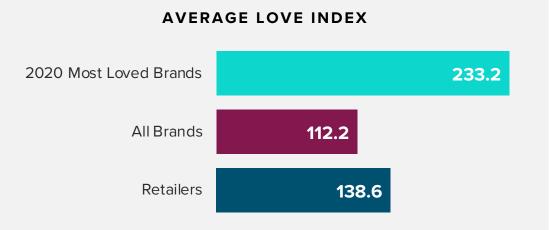
Most Loved Brands: Household & Personal Products

Brand	Love Index
Clorox	246.4
Ziploc	236.2
Dove	235.2
Tide Detergent	234.1
Colgate	233.5
Crest	224.4
Tylenol	224.2
Scotch Tape	223.2
Febreze	220.6
Charmin	220.0
Purell	213.2
Reynolds Wrap	209.5
Vaseline	204.8
Gillette	202.8
Hefty	202.3
Bounty	201.1
KitchenAid	200.8
Vicks	200.4
Benadryl	196.1
Gain Detergent	195.8



Most Loved Brands: Retailers

Brand	Love Index
Amazon.com	255.9
Home Depot	241.8
Target	236.7
Dollar Tree	234.9
Lowe's	232.9
Walmart	232.4
Costco	224.0
Best Buy	217.3
Bath & Body Works	211.6
Ace Hardware	210.9
Lego	207.6
Sam's Club	207.1
Family Dollar Stores	205.4
Barnes & Noble	204.3
Dollar General	204.0
Bed Bath & Beyond	199.3
Kohl's	198.3
Fisher-Price	198.2
Hallmark	189.3
Old Navy	184.8



Deep Dive: Key Audiences

A demographic-level look into the brands resonating most across generations, geographies, and genders



DEEP DIVE: KEY AUDIENCES

Brands that rank in a given demographic's Top 50 Most Loved Brand list as compared to the Top 50 2020 Most Loved Brands, which is representative of all U.S. adults, are considered **standouts** among that demographic.

Gen Z, Americans in the West, High Incomes, and Men Diverge Most in the Top Brands They Love

Gen X, Boomers, Women, Urbanites, and consumers in the South, meanwhile, especially agree with the general population on most loved brands – so much so that their average Love Index score for this year's Top 50 Most Loved Brands is notably higher than the average index score across all Americans overall.

Generation Z Loves Novelty, But Also Mirrors Their Elders' Soft Spot for Nostalgia

Gen Z is the only generation ranking digital disruptors and platforms among their most-loved brands, but they're also the only generation for whom certain more classic entertainment, apparel, and snack brands make the cut. Still, elder generations also have a special place in their hearts for long-lasting legacy brands that are reliable and have stood the test of time. This explains why so many established and legacy brands have outperformed their peers not only in terms of Brand Love, but also in market performance.

3

Different Demographic Groups' Standout Brands Reflect Nuances in Drivers, Culture, and Even Geography

Higher incomes have an affinity for brands that are higher-end and make them feel more in control, Urbanites are inclined towards brands that are customizable or personalized, and Northeasterners are more likely to buy brands recommended to them and have a love for those with local roots.

DEEP-DIVE: AUDIENCES

Standout brands by generation

Generation Z** #1 Most Loved Brand: YouTube		Millennials #1 Most Loved Brand: Netflix	Generation X #1 Most Loved Brand: United States Postal Service	Baby Boomers #1 Most Loved Brand: United States Postal Service

Brand is a standout among more than one generation

* Standout Brands do not appear in the Top 50 2020 Most Loved Brands list, which is representative of all U.S. adults, but do appear in the given demographic's Top 50 Most Loved Brands list ** All survey respondents are U.S. adults at least 18 years of age Jif Peanut Butter

DEEP-DIVE: AUDIENCES

Standout brands by generation



Younger Generations Especially Love Bands Offering Entertainment, Innovation, and an Experience

Standout brands ranking for these generations but not others include Disney+, Hulu, Nintendo, and PlayStation along with Pixar, as well as Nike, Gatorade, Apple, and Domino's.



Despite a Love for Novelty, Generation Z Also Has a Soft Spot for Nostalgia

Gen Z is the only generation ranking Spotify, Instagram, Snapchat and Apple's iPhone and AirPods as top brands, they're also the only generation for whom more classic brands like Cartoon Network, Nickelodeon and Vans – as well as classic snacks like Rice Krispies and Cheez-Its – make the cut.



Older Generations Have a Special Place in Their Hearts for Brands That Have Reliably Stood the Test of Time

Standout brands ranking for these generations but not others include Campbell's Soup, Betty Crocker, and Breyer's Ice Cream, as well as Levi's, Purell, Reynolds Wrap and AAA.

DEEP-DIVE: AUDIENCES

Standout brands by gender

Women	Men	
#1 Most Loved Brand: United States Postal Service	#1 Most Loved Brand: United States Postal Service	
Standout brands:*		
Bath & Body Works Purell Betty Crocker Pillsbury Breyer's Ice Cream	Gatorade Sony Android Wendy's Best Buy Domino's National Geographic AAA Frito-Lay	

Women have a stronger affinity for personal care and home-related brands, while men are more drawn to technology,

entertainment, and snack brands as well as those associated with spaces outside the home.

* Standout Brands do not appear in the Top 50 2020 Most Loved Brands list, which is representative of all U.S. adults, but do appear in the given demographic's Top 50 Most Loved Brands list

DEEP-DIVE: AUDIENCES

Standout brands by income

Lower incomes	Middle incomes	Higher incomes	
<\$50,000	<\$50,000 – \$100,000	>\$100,000	
#1 Most Loved Brand:	#1 Most Loved Brand:	#1 Most Loved Brand:	
United States Postal Service	Amazon	Netflix	
Standout brands:*			
Rice Krispies Chips Ahoy Frito-Lay Frosted Flakes Wendy's Domino's	AAA Apple iPhone Apple Purell Best Buy	Apple Apple iPhone Apple iPad Amazon Prime Video Microsoft Windows National Geographic AAA Purell Trader Joe's Disney+ Verizon Panera Bread YMCA	

Standout brands by income level reveal a clear divide in the brands that most resonate with and appeal to different audiences. While lower incomes have an affinity for accessible snack and restaurant brands, higher incomes are more inclined towards higher-end technology and services.

Brand is a standout among more than one income level

* Standout Brands do not appear in the Top 50 2020 Most Loved Brands list, which is representative of all U.S. adults, but do appear in the given demographic's Top 50 Most Loved Brands list

DEEP-DIVE: AUDIENCES

Standout brands by region

Northeast	South	Midwest	West
#1 Most Loved Brand: United States Postal Service	#1 Most Loved Brand: Google	#1 Most Loved Brand: United States Postal Service	#1 Most Loved Brand: Costco
Standout brands:*			
AAA Ben & Jerry's Apple iPhone Purell Apple	Krispy Kreme Sam's Club Dollar General Frito-Lay Jif Peanut Butter	Aldi Campbell's Soup Frito-Lay Jif Peanut Butter General Mills	Ben & Jerry's AAA Baskin Robbins Trader Joe's National Geographic
CVS Health Breyer's Ice Cream Best Buy Nike Poland Springs	Chips Ahoy Domino's	Ace Hardware Betty Crocker Wendy's Menards	Disney+ PetSmart Levi's Apple Apple iPhone Samsung Galaxy

- Regional differences in Brand Love are most apparent in retailers, with Sam's Club, Aldi, and Costco as well as Trader Joe's each earning rank in the South, Midwest, and West respectively.
- While the coasts are fonder of AAA, Ben & Jerry's and Apple's iPhone, the South and Midwest share affinities for classic CPG brands Frito-Lay and Jif Peanut Butter.

Brand is a standout among more than one region

* Standout Brands do not appear in the Top 50 2020 Most Loved Brands list, which is representative of all U.S. adults, but do appear in the given demographic's Top 50 Most Loved Brands list

History Channel

Nintendo Android

Sonv

DEEP-DIVE: AUDIENCES

Standout brands by **residential area**

Urban	Suburban	Rural	
#1 Most Loved Brand: Google	#1 Most Loved Brand: United States Postal Service	#1 Most Loved Brand: United States Postal Service	
Standout brands:*			
Nike	ААА	Jif Peanut Butter	
Samsung Galaxy	Apple	Pillsbury	
Best Buy	Apple iPhone	Betty Crocker	
Frosted Flakes	Purell	Campbell's Soup	
Sony	Best Buy	Dollar General	
Ben & Jerry's	Microsoft Windows	Chips Ahoy!	
Apple	National Geographic	Chevrolet	
Domino's		Frito-Lay	
		Taco Bell	
		Ace Hardware	

Standout most loved brands across residential areas vary in nature: While legacy consumer brands reign in rural areas, urbanites tend to favor more innovative technology brands (in addition to a few traditional go-to food brands).

Brand is a standout among more than one residential area * Standout Brands do not appear in the Top 50 2020 Most Loved Brands list, which is representative of all U.S. adults, but do appear in the given demographic's Top 50 Most Loved Brands list

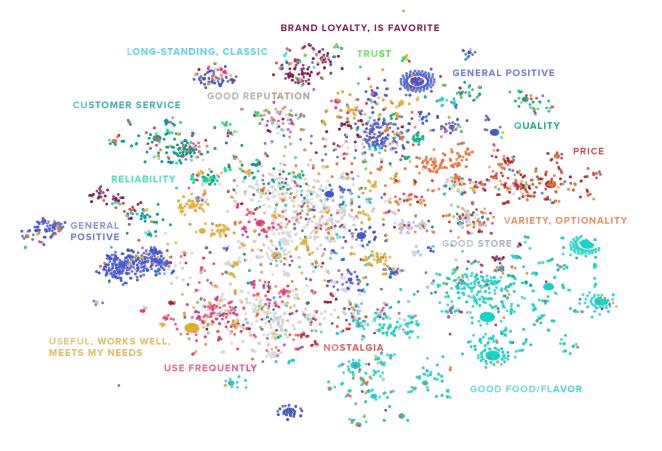
5 Drivers of Brand Love

A quantitative look at the brand attributes that drive Brand Love, differentiate winning brands, and rank as non-negotiable among today's discerning and demanding consumers



What drives Brand Love?

To gain preliminary insight on key qualities that drive Brand Love among U.S. consumers, Morning Consult applied AI to daily tracking data from <u>Brand Intelligence</u> to analyze more than 13,000 open-end responses detailing reasons behind favorability towards this year's most loved brands.



- Brand loyalty, is a favorite
- Convenient, easy to use
- Good deals, discounts, sales
- General positive
- Good food/flavor
- Good store
- Great value
- Innovative
- Long-standing, classic
- Love the brand or company
- Nostalgia
 - Other
- Popular, well-known

- Price
- Product or service
- Purpose, mission, values
- Quality
- Reliablity
- Good reputation
- Customer service
- Speed
- Superior to others
- Trust
- Use frequently
- Useful, works well, meets my needs
- Variety, optionality

What drives Brand Love?

Morning Consult supplemented this qualitative, Al-powered analysis with quantitative research on 48 potential drivers of Brand Love to derive the relationship between the brand qualities that consumers rate as highly important to their purchasing decisions with top brands' performance on those attributes.

These Brand Love drivers fall into four categories. Drivers within each category show a statistical relationship with Brand Love, but the strength of that relationship and the extent to which different drivers matter to consumers and translate to brand performance varies.

Top Drivers

These drivers are table stakes for earning Brand Love. They include not only satisfying functional fundamentals and emotional essentials, but also staying attentive to stakeholders and demonstrating customer-centricity in all actions.

Differentiating Drivers

Beyond satisfying table stake needs, winning brands also outperform others on incremental qualities related to adding value to wallets, experiences, relationships, or society more broadly.

Denied Drivers

Certain qualities are subtly powerful: Consumers don't perceive them to play a role in their purchase decisions or brand preferences, but most loved brands have particularly high awareness and long legacies; advertising and popularity also play a hidden role in Brand Love.

Dormant Drivers

Though related to Brand Love, some attributes are notably less important to consumers and not particular strengths of most loved brands: low costs, local impact, and nostalgia, uniqueness, control or even self-expression may be nice to have features, but they're by no means essential.

Drivers of Brand Love

Denied Drivers	Top Drivers
Low Importance,	High Importance,
High Net Performance	High Net Performance
Dormant Drivers	Differentiating Drivers
Low Importance,	High Importance,
Low Net Performance	Low Net Performance

Perceived Importance to Consumers

Drivers of Brand Love



Top Drivers of Brand Love: **Promises Delivered & Experiences Humanized**



High

Average net performance across 2020 Most Loved Brands

K 7 Size corresponds to difference in net performance (most loved brands vs. others)

High

Top Drivers of Brand Love: Summary

Promises delivered & experiences humanized

Table stakes of winning brands include not only satisfying functional fundamentals like reliability, reputation, and availability and emotional essentials like trust, ease of experience, and quality, but also staying attentive to stakeholders and demonstrating customer-centricity in all actions taken. Correlated with love, rated as net important to +50% consumers, and most loved brands have a net performance of +50%

1. Is reliable

- 2. Has a good reputation
- 3. Has the products I need available when I need them
- 4. Is available in the places / on sites where I often shop
- 5. Is a brand I trust
- 6. Has an easy and seamless shopping experience
- 7. Meets a high standard of quality
- 8. Offers variety
- 9. Cares about customers' wants and needs
- 10. Respects and protects customers' privacy and security
- 11. Has helpful customer service
- 12. Is focused on providing timely and relevant solutions to evolving customer needs
- 13. Always does what is best for customers, even in challenging times
- 14. Acts and communicates authentically, honestly, and with transparency
- 15. Takes care of their employees and treats them well, even in tough times
- 16. Has an easy or better purchasing experience

Perceived Importance to Consumers

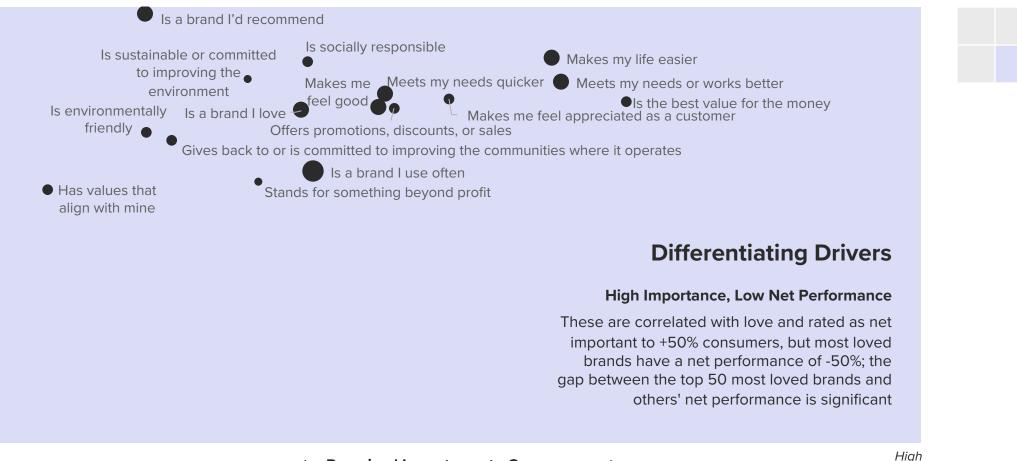
4

of **Brands**

Net Performance

МОД

Differentiating Drivers of Brand Love: Value Added & Powered by Purpose



Size corresponds to difference in net performance (most loved brands vs. others)

Differentiating Drivers of Brand Love: **Summary**

Value Added & Powered by Purpose

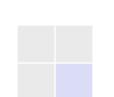
Beyond satisfying table stake
needs, winning brands also
outperform others on incremental
qualities related to adding value
to wallets, experiences,
relationships, or society
more broadly

Correlated with love and rated as net important to +50% consumers, but most loved brands have a net performance of -50%. The gap between the top 50 most loved brands and others' net performance is also significant.

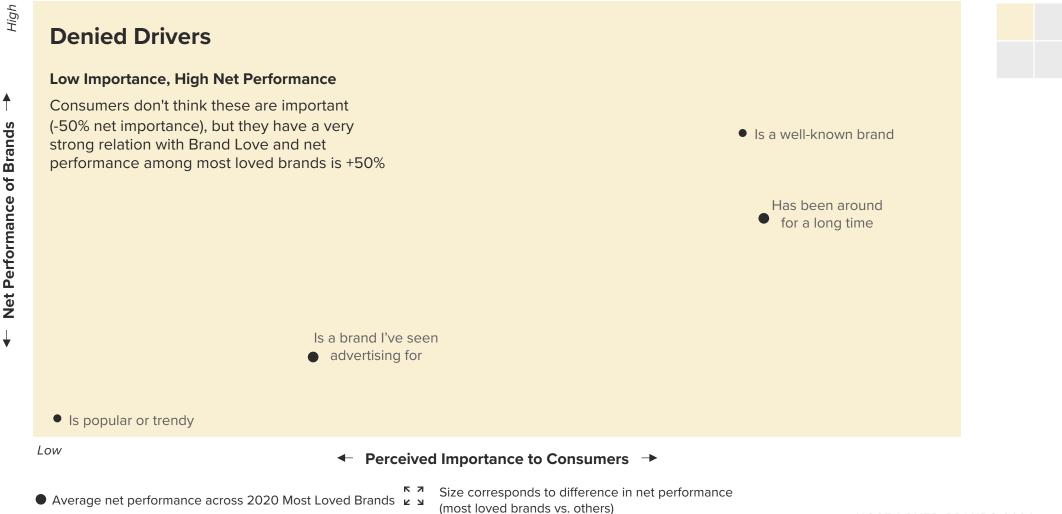
- 1. Makes my life easier
- 2. Meets my needs better or works better than alternatives
- 3. Is the best value for the money
- 4. Makes me feel appreciated as a customer
- 5. Is socially responsible
- 6. Meets my needs quicker than alternatives
- 7. Offers promotions, discounts, or sales
- 8. Makes me feel good
- 9. Is sustainable or committed to improving the environment
- 10. Is a brand I love
- 11. Is a brand I'd recommend
- 12. Is a brand I use often
- 13. Gives back to or is committed to improving the communities
- where it operates
- 14. Is environmentally friendly
- 15. Stands for something beyond profit
- 16. Has values that align with mine

Perceived Importance to Consumers

High



Denied Drivers of Brand Love: The Lure of Legacy & Identity



MOST LOVED BRANDS 2020 49

Denied Drivers of Brand Love: Summary

The Lure of Legacy & Identity

Certain qualities are subtly powerful: consumers don't perceive them to play a role in their purchase decisions or brand preferences, but most loved brands have particularly high awareness and long legacies; advertising and popularity also play a hidden role in Brand Love Consumers don't think these are important (-50% net importance), but these have a very strong relation with Brand Love and net performance among most loved brands is +50%

- 1. Is a well-known brand
- 2. Has been around for a long time
- 3. Is a brand I've seen advertising for
- 4. Is popular or trendy

®

Low

Dormant Drivers of Brand Love: Nice-To-Have



Dormant Drivers of Brand Love: Summary

Nice-To-Have

Though related to Brand Love, some attributes are notably less important to consumers and are not particular strengths of most loved brands: low costs, local impact, and nostalgia, uniqueness, control or even self-expression may be nice to have features, but they're by no means essential Correlated with love, but rated as net important to -50% consumers, and most loved brands have a net performance of -50%, though a gap between the top 50 most loved brands' and others' net performance exists

- 1. Is the cheapest option or has a low price
- 2. Has had a positive impact on my local community
- 3. Has been recommended to me by someone I trust
- 4. Makes me nostalgic or reminds me of good times
- 5. Has a unique offer or distinct characteristics
- 6. Is customizable or personalized to better meet my needs
- 7. Makes me feel in control
- 8. Helps me to express myself

Low

MO-

Perceived Importance to Consumers

Four qualities were ultimately non-drivers, unrelated to Brand Love

The weak relationship between each of these attributes and overall Brand Love suggests that while they may play a role in capturing customer attention, dimensionalizing relationships, or standing out from competitors, they aren't pivotal for forging the strong and enduring connection Brand Love affords.

- **1** Has a good loyalty or rewards program
- 2 Is fun or entertaining
 - Is new or innovative

3

4

Is prestigious, exclusive and/or signals status

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BRAND INTELLIGENCE

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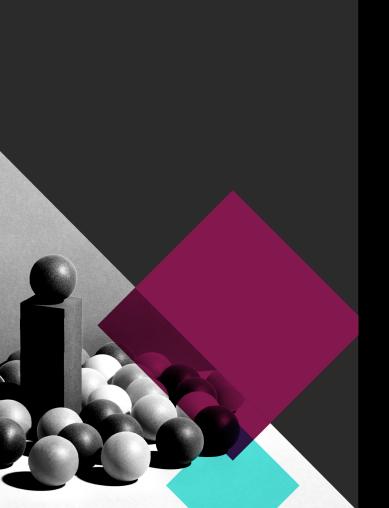
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Victoria Sakal is Morning Consult's Managing Director of Brand Intelligence. She leads the company's brand intelligence research, focusing on the intersection of data with marketing strategy, brand reputation, and consumer trends, and is an expert in distilling actionable insights to develop impactful brand strategies.

Formerly at Kantar, Victoria has extensive client experience ranging from established industry leaders to high-growth tech companies and spanning B2B and B2C organizations across industries. She is a repeated co-author of Kantar's annual BrandZ reports and a co-founder of WPP's Institute for Real Growth.

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