Brand Finance®







The annual report on the most valuable and strongest American brands January 2022

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About Brand Finance.

Brand Finance is the world's leading brand valuation consultancy.

We bridge the gap between marketing and finance

Brand Finance was set up in 1996 with the aim of 'bridging the gap between marketing and finance'. For 25 years, we have helped companies and organisations of all types to connect their brands to the bottom line.

We quantify the financial value of brands

We put 5,000 of the world's biggest brands to the test every year. Ranking brands across all sectors and countries, we publish nearly 100 reports annually.

We offer a unique combination of expertise

Our teams have experience across a wide range of disciplines from marketing and market research, to brand strategy and visual identity, to tax and accounting.

We pride ourselves on technical credibility

Brand Finance is a chartered accountancy firm regulated by the Institute of Chartered Accountants in England and Wales, and the first brand valuation consultancy to join the International Valuation Standards Council.

Our experts helped craft the internationally recognised standards on Brand Valuation – ISO 10668 and Brand Evaluation – ISO 20671. Our methodology has been certified by global independent auditors – Austrian Standards – as compliant with both, and received the official approval of the Marketing Accountability Standards Board.



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Brand Finance®



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A Brand Value Report provides a complete breakdown of the assumptions, data sources, and calculations used to arrive at your brand's value.

Each report includes expert recommendations for growing brand value to drive performance and offers understanding of your position against peers.

Visit brandirectory.com/request-a-valuation or email enquiries@brandfinance.com





Strategy







Education

Communication



Conress

Brand Valuation



Cost of



Customer



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Brandirectory is the world's largest database of current and historical brand values, providing easy access to all Brand Finance rankings, reports, whitepapers, and consumer research published since 2007.

- + Browse thousands of published brand values
- + Track brand value, strength, and rating across publications and over time
- + Use interactive charts to compare brand values across countries, sectors, and global rankings
- + Purchase and instantly unlock premium data, complete brand rankings, and research

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Brand Finance Group.



Brand Dialogue®

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Brand Finance Institute

Brand Finance Institute is the educational division of Brand Finance, whose purpose is to create and foster a professional environment for knowledge-sharing and networking among practitioners and experts in the market. BFI organises events, in-company training, and corporate educational initiatives around the world. In the quest for marketing excellence and with the purpose to equip the brand valuation and strategy practitioners with the necessary skills and tools, we have developed a wide range of programmes and certifications in collaboration with the most coveted business schools, universities and thought leaders in the field.

Brand Dialogue

Brand Dialogue is a public relations agency developing communications strategies to create dialogue that drives brand value. Brand Dialogue has over 25 years of experience in delivering campaigns driven by research, measurement, and strategic thinking for a variety of clients, with a strong background in geographic branding, including supporting nation brands and brands with a geographical indication (GI). Brand Dialogue manages communications activities across Brand Finance Group's companies and network.

VI360

VI360 is a brand identity management consultancy working for clients of all sizes on brand compliance, brand transition, and brand identity management. VI360 provide straightforward and practical brand management that results in tangible benefits for your business.





Global Brand Equity Monitor

Original market research on over **5,000 brands 36 countries** and **29 sectors** covered Over **100,000 respondents** surveyed annually

AUTOMOBILES IN ITALY

We are now in our 6th consecutive year conducting the study

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SHARE OF PREFERENCE - OCTOBER 2020

MARKETING FUNNEL - OCTOBER 2019

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Foreword.



David Haigh Chairman & CEO, Brand Finance

What is the purpose of a strong brand: to attract customers, to build loyalty, to motivate staff? All true, but for a commercial brand at least, the first answer must always be 'to make money'.

Huge investments are made in the design, launch, and ongoing promotion of brands. Given their potential financial value, this makes sense. Unfortunately, most organisations fail to go beyond that, missing huge opportunities to effectively make use of what are often their most important assets. Monitoring of brand performance should be the next step, but is often sporadic. Where it does take place, it frequently lacks financial rigour and is heavily reliant on qualitative measures, poorly understood by non-marketers.

As a result, marketing teams struggle to communicate the value of their work and boards then underestimate the significance of their brands to the business. Sceptical finance teams, unconvinced by what they perceive as marketing mumbo jumbo, may fail to agree necessary investments. What marketing spend there is, can end up poorly directed as marketers are left to operate with insufficient financial guidance or accountability. The end result can be a slow but steady downward spiral of poor communication, wasted resources, and a negative impact on the bottom line.

Brand Finance bridges the gap between marketing and finance. Our teams have experience across a wide range of disciplines from market research and visual identity, to tax and accounting. We understand the importance of design, advertising, and marketing, but we also believe that the ultimate and overriding purpose of brands is to make money. That is why we connect brands to the bottom line.

By valuing brands, we provide a mutually intelligible language for marketing and finance teams. Marketers then have the ability to communicate the significance of what they do, and boards can use the information to chart a course that maximises profits. Without knowing the precise, financial value of an asset, how can you know if you are maximising your returns? If you are intending to license a brand, how can you know you are getting a fair price? If you are intending to sell, how do you know what the right time is? How do you decide which brands to discontinue, whether to rebrand and how to arrange your brand architecture? Brand Finance has conducted thousands of brand and branded business valuations to help answer these questions.

Brand Finance's research revealed the compelling link between strong brands and stock market performance. It was found that investing in highly-branded companies would lead to a return almost double that of the average for the S&P 500 as a whole.

Acknowledging and managing a company's intangible assets taps into the hidden value that lies within it. The following report is a first step to understanding more about brands, how to value them and how to use that information to benefit the business.

The team and I look forward to continuing the conversation with you.

Apple remains world's and United States' most valuable brand and records highest ever brand value.

- Apple holds on to world's and United States' most valuable brand title with record valuation at more than US\$355 billion, followed by Amazon and Google
- New media surges over pandemic, Snapchat named fastest-growing brand in media sector, up 184%
- + Tech industry still reigns supreme as most valuable sector, while retail continues pandemic growth trend
- Development of COVID-19 vaccines sees strong performances in pharma
- + Devon named fastest growing US brand as oil and gas sector rebounds, while Victoria's Secret named fastest-falling, brand value down 35%
- + Coca-Cola remains the strongest brand in the US with a Brand Strength Index (BSI) score of 93.3 out of 100 and a corresponding elite AAA+ rating

Executive Summary.

Executive Summary.



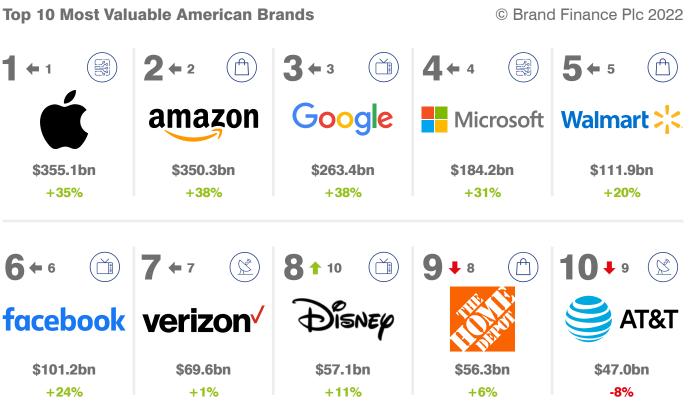
Apple has retained the title of the world's and United States' most valuable brand following a 35% increase to US\$355.1 billion – the highest brand value ever recorded in the Brand Finance US 500 2022 ranking.

Apple had a stellar 2021, highlighted by its achievement at the start of 2022 – being the first company to reach a US\$3 trillion market valuation. The tech giant's success historically lied in honing its core brand positioning, but its more recent growth can be attributed to the company's recognition that its brand can be applied effectively to a much broader range of services.

The iPhone still accounts for around half of the brand's sales. However, this year saw Apple give more attention to its other suite of products with a new generation of iPads, an overhaul to the iMac, and introduction of AirTags. Its range of services, from Apple Pay to Apple TV, has also gone from strength to strength and become of increasing importance to the brand's success.

Additionally, Apple knows the importance of being in tune with its customers for maintaining brand equity. Privacy and the environment are salient topics, and Apple bolstered its credentials on both fronts. This is evidenced by a greater transparency of the App Store's privacy policy, reinforcing the trust customers have in the brand, and the announcement that more of Apple's manufacturing partners will be moving to 100% renewable energy, as the company aims to reach carbon neutrality by 2030. Apple commands an amazing level of brand loyalty, largely thanks to its reputation for quality and innovation. Decades of hard work put into perfecting the brand have seen Apple become a cultural phenomenon, which allows it to not only compete, but thrive in a huge number of markets. With rumours abounding of its foray into electric vehicles and virtual reality, it seems it is ready for a new leap.

David Haigh CEO & Chairman, Brand Finance

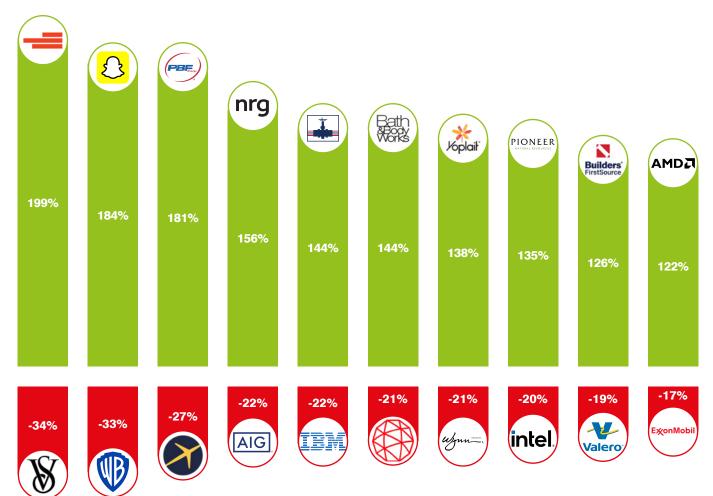


Amazon and **Google** also saw good levels of growth, both keeping their spots in the Brand Finance Global 500 ranking behind Apple in 2nd and 3rd respectively. Amazon joined Apple in crossing the US\$300 billion brand value mark with a 38% increase to US\$350.3 billion, navigating global supply chain issues and a labour shortage in the process. Since June 2021, it has hired 133,00 new employees and recently announced plans to hire a further 125,000 hourly workers in anticipation of continued growth.

Amazon sees logistics as key, developing its own end-to-end supply chain through a growing fleet of trucks, vans, and aeroplanes. Across 2020 and 2021, the brand has invested an estimated US\$80 billion in its logistics division, compared to a combined US\$58 billion in the previous five years.

Google saw a similar brand value growth of 38% to US\$263.4 billion. The brand relies on advertising for the vast majority of its revenue, and was hurt at the start of the pandemic as advertising spend dropped due to uncertainty. However, as the world adjusted to the new normal, and with people spending more and more time online, advertising budgets opened back up and Google's business rebounded, resulting in a healthy uplift in brand value.





Brand Value Change 2021-2022 (%)

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New media surge over pandemic changes media brand landscape

With COVID-19 restrictions still in effect across the globe throughout 2021, digital entertainment, social media, and streaming services saw continued growth, highlighting how media consumption is changing. Snapchat is the fastest-growing media brand in the Brand Finance US 500 ranking, with its brand value increasing by an impressive 184% to US\$6.6 billion. In the first nine months of 2021, **Snapchat** saw increased daily usage and revenues grow by 77%, with the popularity of its short-form video feature, Spotlight, being a key driver.

Fellow social media brand, Twitter, was the secondfastest growing in the ranking at 85% bringing its brand value up to US\$5.7 billion. Brands that offer streaming services were other notable performers from the sector, with **Disney** (brand value up 11% to US\$57.0 billion), **Netflix** (brand value up 18% US\$29.4 billion), **YouTube** (brand value up 38% to US\$23.9 billion), and **IHEARTMEDIA** (brand value up 75% to US\$1.8 billion) all seeing increases.

In stark contrast, traditional media brands have seen a continued decline, with people favouring social media platforms and on-demand streaming services in their place. **Warner Bros** is among the fastest-falling brands in the ranking this year (brand value down 33% to US\$6.8 billion), and this trend is even more apparent when comparing this year with pre-pandemic valuations. Looking at brand value change over the last two years of COVID-19, four media brands feature among the 10 fastest-falling brands in the ranking – Warner Bros saw the biggest brand value loss at 40%, with **NBC** (brand value US\$9.4 billion) falling by 38%, **CBS** (brand value US\$7.4 billion) down by 36% and **TNT** (US\$ 1.8 billion) by 33%. Media consumption has increased throughout the COVID-19 pandemic, but – what is more – the way we consume it has irrevocably changed. In order to compete in this evolving marketplace, media organisations have invested heavily in their brands – from content acquisition through to user experience.

David Haigh CEO & Chairman, Brand Finance

Tech remains most valuable sector

The tech sector is once again the most valuable in the Brand Finance US 500 2022 ranking, with a cumulative brand value of US\$987.4 billion. Technology and tech brands have become of ever-increasing importance in the modern world, a trend that has only been exacerbated by the COVID-19 pandemic.

In total, 69 tech brands feature in the ranking, however, the brand value is largely attributable to two brands, with Apple and **Microsoft** (brand value up 31% to US\$184.2 billion) accounting for more than 50% of the total brand value in the sector. Microsoft saw continued growth thanks to the reliance on both its cloud services and software throughout the pandemic, and also stepped up its already heavy presence in the gaming arena with its recent acquisition of **Activision Blizzard** (brand value US\$6.5 billion), its largest ever deal.

Semiconductor brands **AMD** (brand value up 122% to US\$6.0 billion) and **Nvidia** (brand value up 100% to US\$16.0 billion) are the fastest-growing brands in the sector, both seeing impressive growth. A rise in gaming, cryptocurrency mining and artificial intelligence, coupled with the global chip supply shortage, saw demand for both brand's products remain high throughout the year, leading to increased revenues.

Brand Value by Sector



| | Sector | Brand Value (CURRENCY bn) | % of total | Number of Brands |
|---|------------------------|------------------------------------|---------------|---------------------|
| • | Tech | 1409.0 | 29.5% | 74 |
| • | Retail | 827.7 | 17.4% | 39 |
| • | Banking | 305.0 | 6.4% | 31 |
| • | Media | 234.5 | 4.9% | 29 |
| • | Commercial Services | 229.1 | 4.8% | 30 |
| • | Telecoms | 182.0 | 3.8% | 7 |
| | Other | 1582.8 | 33.2% | 290 |
| | Total | 4770.1 | 100.0% | 500 |
| | | | | |



Retail continues to thrive

Alongside Amazon's dominance of the retail sector, Walmart, continued to see brand value growth with a 20% increase in brand value to US\$111.9 billion. The brand already had a top-tier physical presence, and at the start of the pandemic it invested in its e-commerce capabilities – which has continued to pay dividends. Recognising the importance of this, it expanded the use of its technology to pick and pack customers online grocery orders in anticipation of the demand for pickup and delivery to continue past the pandemic.

The trend of brand value growth for retailers that stepped up their e-commerce operations is further reflected by **Safeway** (brand value up 43% to US\$5.5 billion), **Kohl's** (brand value up 37% to US\$5.0 billion), **Target** (brand value up 37% to US\$28.3 billion) and **Costco** (brand value up 30% to US\$37.5 billion) which all saw impressive increases.

The initial impression of lockdown may have been that retail would suffer, but those that have shown the agility to adapt and utilise technology have impressed with solid gains. The transformation of the industry to meet its customer's evolving needs has sown the seeds for both short and long term prosperity.

David Haigh CEO & Chairman, Brand Finance

The largest retail brand behind Amazon and Walmart, **Home Depot** performed strongly throughout the COVID-19 pandemic and continued to see positive brand value growth this year, up 6% to US\$56.3 billion. The brand saw an uplift in revenue when COVID-19 restrictions were introduced, with people spending more on home improvement. However, as the economy opened back up and restrictions eased, Home Depot saw its year-on-year revenue growth slow in 2021, suggesting this trend won't continue.

Pharma brands see healthy growth

Pharma brands have been in the limelight since the start of the pandemic as the world turned to the sector for COVID-19 vaccines and treatments. As a result, unsurprisingly, the sector has seen impressive growth in the Brand Finance US 500 ranking this year.

All ten brands featured in the ranking from the sector are more valuable than they were in 2020, with those involved with the production of COVID-19 vaccinations and treatments being among the best performers. **Johnson & Johnson** remains the most valuable with a 24% brand value increase to US\$13.4 billion, with fellow vaccine creator **Pfizer** seeing a 58% increase in brand value to US\$6.3 billion, making it the second fastestgrowing in the sector. **Eli Lilly and Company**, which developed an antibody treatment for patients in the early stages of COVID-19, saw the fastest growth in the sector with its brand value increasing by 62% to US\$3.4 billion. The production of effective vaccines has been integral to getting the global economy back on its feet. As jabs have been rolled out, the world has been able to come back to a semblance of normality – this has resulted in not only an increase in revenues, but improved global awareness and reputation for brands in the sector.

David Haigh CEO & Chairman, Brand Finance



Looking to the future, a major brand evolution is expected in the sector due to the trend in the industry for the separation of pharmaceutical and consumer health divisions, as Johnson & Johnson is currently doing. Understanding the strengths and value of each part of the brand will be key to ensuring the retention of the considerable brand equity that has been built up in the combined business.

Oil and gas sector rebounds

The oil and gas sector has started to rebound from the devastating impact COVID-19 had on the sector. As lockdown restrictions lifted and vaccinations were rolled out throughout 2021, the sector started to see the demand for oil and gas products increase, with many seeing improved year-onyear revenues as a result. This is reflected in the Brand Finance US 500 2022 ranking, where oil and gas brands account for four of the top 10 fastest growing brands in the ranking.

New entrant to the ranking, **Devon**, led the way and was named the fastest-growing brand in the entire ranking, with its brand value jumping an astounding 199% to US\$2.3 billion. At the start of 2021 the Oklahoma-based brand completed a merger with WPX Energy which allowed it to scale up its operations and make efficiency gains, as the brand aims to prioritise free cash flow growth to help insulate itself from future price volatility in the market.

Joining Devon in the top 10 fastest-growing brands in the ranking are fellow new entrants **Pbf Energy** (brand value up 181% to US\$1.6 billion) and **Plains All American** (brand value up 144% to US\$2.8 billion), with **Pioneer Natural** (brand value up 135% to US\$3.1 billion) completing the line up.

Victoria's Secret falls

Victoria's Secret is the fastest-falling brand in the Brand Finance US Global 500 2022 following a 35% decline in its brand value, down to US\$2.7 billion. The brand has struggled to adapt to changing consumer tastes and societal attitudes, and increased competition from brands more aligned with customer demands has seen the apparel brand fall out of fashion.



Aware of the need to overhaul its image, Victoria's Secret rebranded in 2021, dropping the Victoria's Secret Angels in favour of a more diverse cast of brand ambassadors, the VS Collective. However, the lukewarm reception to the brands efforts signal that it may be too little, too late.

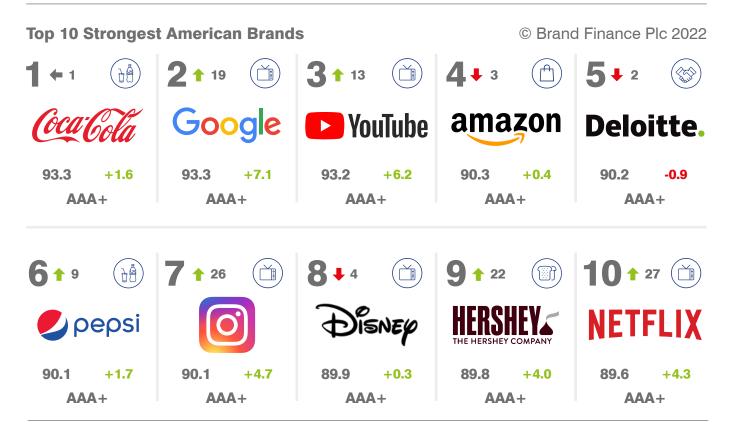
David Haigh CEO & Chairman, Brand Finance

Coca-Cola retains strongest brand title

Apart from calculating brand value, Brand Finance also determines the relative strength of brands through a balanced scorecard of metrics evaluating marketing investment, stakeholder equity, and business performance. Certified by ISO 20671, Brand Finance's assessment of stakeholder equity incorporates original market research data from over 100,000 respondents in over 35 countries and across nearly 30 sectors.

According to these criteria, **Coca-Cola** retained the title of the strongest brand with a Brand Strength Index (BSI) score of 93.3 out of 100 and a corresponding elite AAA+ rating. While continuing to offer its well-loved core product, the brand is investing in lower sugar variants such as Coke Zero to cater to changing consumer needs. At the same time, Coca-Cola has made a strategic decision to leverage e-commerce to ensure brand availability in the era of interrupted supply chains.

A digital advertisement campaign focusing on celebration of life and shared experiences – 'Together Tastes Better' – was launched at the height of the pandemic to promote home consumption of Coca-Cola beverages. This has been supported by the development of the myCoke mobile application and myCoke digital wallet enable online orders and delivery of Coca Cola products.



Brand Finance US 500 2022

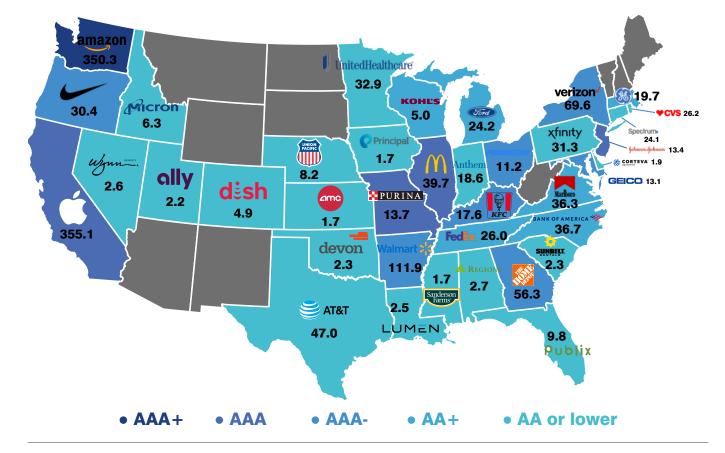
State-Level Analysis.

When breaking the results of the Brand Finance US 500 2022 ranking down by state, California comes out on top, with its brands having a combined brand value of US\$1.4 trillion – more than double the figure of any other state. California has the highest number of brands featured in the ranking at 88, and the impressive figure is further helped by the global brands that reside there – with **Apple** (brand value US\$355.0 billion), **Google** (brand value US\$263.4 billion), **Facebook** (brand value US\$101.2 billion) and **Disney** (brand value US\$57.1 billion) all calling The Golden State home.

Washington has claimed the title of the fastest-growing state, with the combined brand value of brands form The Evergreen State climbing 33% to US\$641.7 billion. The impressive growth of brands in Washington has seen it leapfrog Arkansas and move into 2nd place behind California. Washington is home to four of the top 15 brands in the ranking – **Amazon** (brand value US\$350.3 billion), **Microsoft** (brand value US\$184.2 billion), **Starbucks** (brand value US\$45.7 billion) and **Costco** (brand value US\$37.5 billion) – but its performance is truly impressive given it only has 10 brands in total.



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Most Valuable Brands by State

Highlights from the Global Brand Equity Monitor.

Brand Finance's proprietary market research provides a robust assessment of brand health on key equity measures, allowing comparison both within and across product and service categories. Benchmarking against brands outside your sector is especially helpful in assessing the real strength of brand – not just the 'best of a bad bunch' in a category where brands are generally weaker.

What makes a brand great?

Amazon is undoubtedly one of the world's strongest brands, one of just a handful achieving the highest AAA+ rating. It has an extremely strong brand funnel, with near-universal familiarity, and consideration, and while its reputation score is not best-in-class, it is stronger than many of its critics might think.

Every strong brand has its own winning formula, and our research highlights Amazon's particular advantages. Top of that list is the outstanding value which shoppers believe Amazon delivers. Amazon ranks on this measure in big markets such as Brazil, USA, UK, and is #1 among retailers in many more. Value has always been a big driver of consumer behaviour, but Amazon also delivers a slick shopping experience ("excellent website/apps"), and this powerful combination is irresistible for many consumers, even those who question Amazon's values and broader corporate reputation.

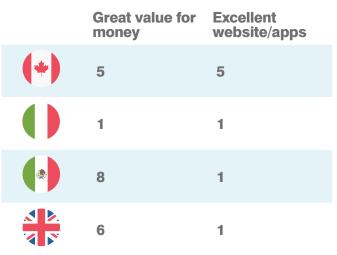
Does brand purpose deliver?

Argument rages among CMOs and marketing gurus over this issue. The jury is out – our data suggests that being seen to "care about the wider community" does correlate somewhat with higher Consideration levels, and is an asset particularly for local favourites such as **Jio** (India) or **Bunnings** (Australia). But brands like **McDonald's** and **Nike** (as well as Amazon) are liked and desired despite somewhat moderate reputations on sustainability and values.

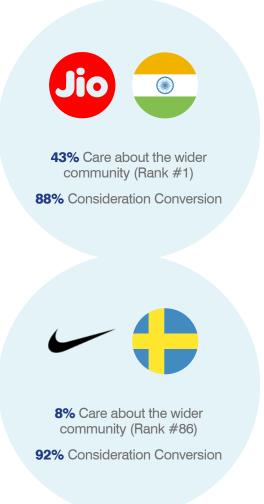
Who's the coolest cat?

In categories like apparel, tech and automotive, sustainability can make you cool, but it's not the only way. **Porsche** wins relatively few plaudits for sustainability, but its übercoolness is very apparent.

Selected Rankings for Amazon – All Non-Luxury Brands



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Similarly in the apparel category (especially footwear), the correlation between coolness and sustainability is not especially high.

Meanwhile in France, the epitome of chic, the 2ndhighest highest scorer among non-luxury brands is.... **Burger King**.

Get your brand talked-about

Cool brands get talked about, and word-of-mouth (WOM) is another key asset some brands possess. It has proven impact on brand growth, hence WOM's inclusion in our Brand Strength Index model.

In an absolute sense, big brands get talked about a lot more than small ones – their sheer mass presence and relevance ensures that. But deeper analysis reveals a number of challenger brands who look set to profit from above-expectation WOM levels and positive consumer sentiment. Keep an eye on **Tim Horton's** in Spain, **Peros Garment Factory** (Canada), **SAIC** in, yes, the USA and **iinet** in Singapore.



Top-ranked brands for being "Cool" (Among Category Users) © Brand Finance Plc 2022



Why Value Brands?



Laurence Newell Managing Director, Brand Finance Americas

What is a brand?

One of the great challenges in marketing is that there is no uniform definition of a brand: the term is used differently by different people to encompass a relatively broad range of assets. Furthermore, if you were to drop the question, what are brands? into Google's search box you would get 1,870,000,000 results in less than a second (0.71 seconds to be exact). This could easily lead one to believe that there are more than 1.8 billion working definitions of what a brand is.

However, if you narrow the search to working definitions, Brand Finance defines a brand as "a bundle of trademarks and associated IP which can be used to take advantage of the perceptions of all stakeholders to provide a variety of economic benefits to the entity." Perhaps a more technical definition is the ISO's (International Organization for Standardization) definition, which defines a brand as "an intangible asset, including, but not limited to, names, terms, signs, symbols, logos, and designs, or a combination of these, intended to identify goods, services or entities, creating distinctive images and associations in the minds of stakeholders, thereby generating economic benefit/values".

Whichever way you would like to define what a brand is, the evidence abounds that brands are, in many cases, the most valuable asset a company owns. In the Brand Finance Global 500 2020 report, Amazon, the disrupter of the entire retail ecosystem boasts the highest brand value ever by breaking the so far unattainable US\$200 billion value mark. Following an 18% growth from US\$187.9 billion last year, Amazon's brand value has now reached US\$220.8 billion, over US\$60 billion more than Google's and US\$80 billion more than Apple's. Numbers like these make a compelling case to understand how to and why value brands.

Why value brands? Uses and benefits of brand and intangible asset valuation

By valuing brands and understanding the drivers of value, the influence of marketing can be measured beyond conventional metrics – including market share, attracting customers, and building loyalty – to understand how this strategic investment adds to the bottom line in terms of business performance, maximizing profits and increasing shareholder value.

The benefits of brand valuation are:

- 1. Attribute a financial value to the brand to determine the role it plays in driving business performance
- 2. Articulate brand performance to boards in a language that is familiar to them assets and cash, not just percentages
- 3. Determine what parts of the business are adding or detracting from the economic value of the brand
- 4. Demonstrate how the brand is driving value and how it can be leveraged across the business

- 5. Establish a solid basis for comparison of brand performance by market and audience over time
- 6. Understand the relationship between brand equity and key value drivers in the business model
- 7. Direct brand resources to maximize future growth

Approaches to brand valuation

Over recent years, intangible assets have become more important to businesses operating in a wide variety of industries. This, in turn, has put a premium on being able to come up with credible ways to value brands.

ISO 10668 specifies three alternative brand valuation approaches - the market, cost and income approaches. The purpose of the brand valuation, the premise or basis of value, and the characteristics of the subject brand, dictate which primary approach should be used to calculate its value.

The market approach measures value by referencing what other purchasers in the market have paid previously for similar assets. The application of a market approach results in an estimate of the price expected to be realized if the brand were to be sold in the open market. Data on the price paid for comparable brands are collected and adjustments are made to compensate for differences between those brands and the brand under review. As brands are unique and it is often hard to find a relevant comparable this is not a widely used approach.

The cost approach measures value by reference to the cost invested in creating, replacing, or reproducing the brand. This approach is based on the premise that a prudent investor would not pay more for a brand than the cost to recreate, replace, or reproduce an asset of similar utility. As the value of brands seldom equates to the costs invested in creating them (or hypothetically replacing or reproducing them) this is not a widely used approach either.

Last, but perhaps most often preferred and performed by brand valuation practitioners, is the income approach. The income approach measures value by reference to the economic benefits expected to be received over the remaining useful economic life of the brand. This involves estimating the expected future, after-tax cash flows attributable to the brand, then discounting them to a present value using an



appropriate discount rate. Under the income approach, risks that are not already reflected in future cash flows, must be considered in the discount rate. The discount rate used for discounting future expected cash flows attributable to a brand is usually derived from the Weighted Average Cost of Capital ('WACC') of the business. As the value of brands stems from their ability to generate higher profits for either their existing or potential new owners this is the most widely accepted and used brand valuation approach.

Conducting brand evaluations forbrand valuations

A comprehensive measure of brand equity sits at the heart of brand valuation. This is the degree to which stakeholders are aware of the brand, and their perceptions of it. Most (but by no means all) brand owners measure brand equity or brand image in some way. Brand evaluation is also an input into brand valuation – some kind of evaluation is required as part of a brand valuation exercise.

Naturally, any evaluation will generally be in some sort of competitive context - many of the key measures are only insightful when compared with other brands.

Even organizations with few or no direct competitors (e.g. a state-monopoly energy provider) will still wish to benchmark in some way, and in any case will be competing with others on some level (e.g. with other large organizations for talent/employees).

Evaluation programs use a range of relevant indicators to assess:

- 1. The overall strength and reputation of the brand
- 2. Aspects of the brand that are stronger and weaker

3. Whether and how the brand is responding to measures designed to support it, e.g. advertising

4. The impact of the brand on the actions of customers and other stakeholders

5. Diagnostic measures to guide why the brand is evolving in the ways observed

Finally, evaluation can contain both qualitative and quantitative assessments, and best practice

combines both. A purely qualitative assessment can be problematic – such programs are always open to challenge by appearing to be more subjective – and more sophisticated ROI analysis is impossible without a degree of quantification. Hence to all intents and purposes, evaluation is largely a quantitative discipline.

The broader context of intangible assets

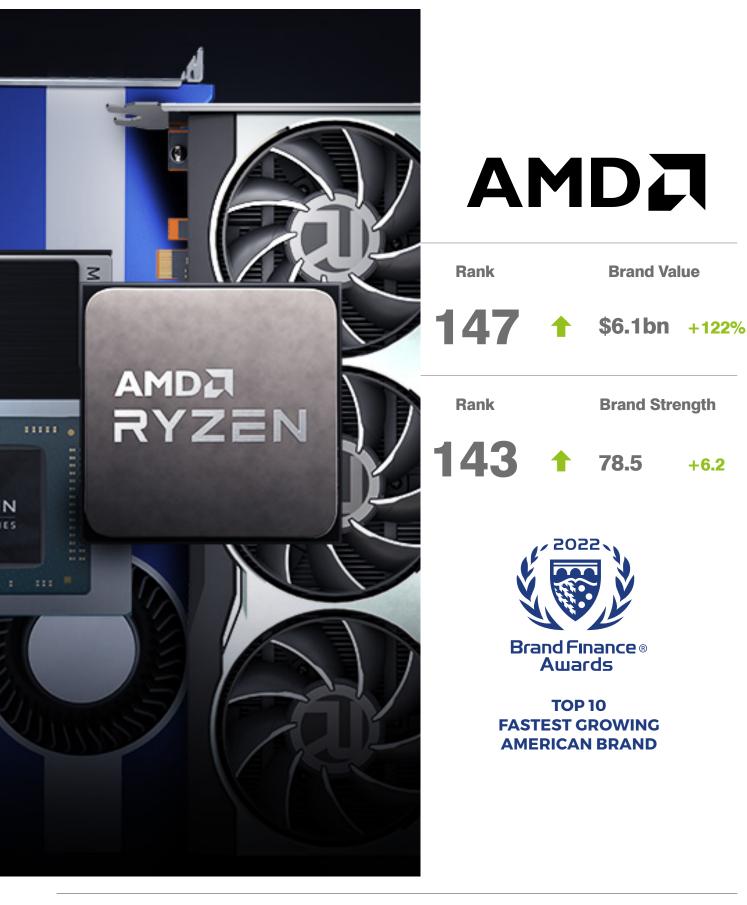
In accounting terms, an asset is defined as a resource that is controlled by the entity in question and which is expected to provide future economic benefits to it. The International Accounting Standards Board's definition of an intangible asset requires it to be non-monetary, without physical substance, and 'identifiable'. To be 'identifiable' it must either be separable (capable of being separated from the entity and sold, transferred, or licensed) or it must arise from contractual or legal rights (irrespective of whether those rights are themselves 'separable'). Therefore, intangible assets that may be recognized on a balance sheet under IFRS are only a fraction of what are often considered to be 'intangible assets' in a broader sense.

However, the picture has improved since the beginning of this century, when IFRS 3 in Europe, and FAS 141 in the US, started to require companies to break down the value of the intangibles they acquire as a result of a takeover into five different categories — including customer and market-related intangibles — rather than lumping them together under the catch-all term 'goodwill' as they had in the past. But because only acquired intangibles, and not those internally generated, can be recorded on the balance sheet, this results in a lopsided view of a company's value. What is more, the value of those assets can only stay the same or be revised downwards in each subsequent year, thus failing to reflect the additional value that the new stewardship ought to be creating.

Therefore, whatever the requirements of accounting standards, companies should regularly measure all their tangible and intangible assets and liabilities, not just those that have to be reported on the balance sheet - the higher the proportion of 'undisclosed value' on balance sheets, the more critical that robust valuation becomes.







+6.2

Interview with John Taylor.



John Taylor Chief Marketing Officer, AMD

AMD once again features in the top 10 fastest growing brands in the US (122% increase YoY). To what do you attribute the incredible growth in 2021?

We have leadership products across our focus markets which helps fuel business momentum and growth. And those high-performance computing markets where we are focused – from cloud services to PCs to game consoles and graphics – are in high demand. We complemented this in 2021 with investments in building awareness and equity for the AMD corporate brand through multiple high impact campaigns.

Brand Finance market research also reveals that AMD exhibits high levels of customer recommendation whilst perceptions of overall reputation have also increased over 12 months. Do you think the brand has strong momentum within the consumer segment?

We have had strong growth in both consumer computing and graphics and expect this to continue with ongoing great products and marketing. For example, AMD is the brand powering all forms of gaming (e.g., PC, console, cloud, and handheld) and our partnerships with Tesla and Samsung are expanding our reach further, to even more consumers.

AMD has experienced phenomenal growth in both business and brand value over the last 5 years and strategic mergers such as the deal announced with XILINX in 2020 have contributed significantly to this. What do you see as key growth opportunities for the brand over the next 5 years?

Our vision is for AMD to lead in high performance computing for the most important markets today and tomorrow. Thus, we see significant opportunities to continue to grow the AMD brand. We believe the Xilinx acquisition will contribute significantly in new and meaningful ways, evolving our company and vision, developing new technologies, introducing us to new markets, and partnering with new customers.

What are the core values at the heart of AMD and how do you see these helping the brand grow and distinguish itself from key competitors such as Intel?

AMD is all about building great products, deepening customer relationships, and getting consistently better at everything we do. As such, we are developing an inclusive brand that relies on our partners, as much as they rely on us, with the belief that the best progress is the progress we make together.

Intel has dropped 20 places in our rankings from 18th to 38th whilst AMD has climbed from 290th to 147th. Do you foresee this gap closing even more in the future?

We are focused on strengthening our brand, expanding our communities, and building deep industry partnerships. All enabled by our industry leading technology roadmap. We are truly excited about what is to come.

Brand Value Ranking.

Top 500 most valuable American brands 1-50

| 2022 Rank | 2021 Rank | | Brand | Sector | 2022 Brand Value | Brand Value Change | 2021 Brand Value | 2022 Brand Rating | 2021 Brand Rating |
|--------------|--------------|---|-------------------|----------------------------|------------------------|--------------------------|------------------------|-------------------------|-------------------------|
| 1 | 1 | + | Apple | Tech | \$355,080 | +34.8% | \$263,375 | AAA | AAA |
| 2 | 2 | + | Amazon | Retail | \$350,273 | +37.8% | \$254,188 | AAA+ | AAA+ |
| 3 | 3 | + | Google | Media | \$263,425 | +37.8% | \$191,215 | AAA+ | AAA |
| 4 | 4 | + | Microsoft | Tech | \$184,245 | +31.2% | \$140,435 | AAA | AAA |
| 5 | 5 | + | Walmart | Retail | \$111,918 | +20.1% | \$93,185 | AAA- | AA+ |
| 6 | 6 | + | Facebook | Media | \$101,201 | +24.2% | \$81,476 | AA+ | AA+ |
| 7 | 7 | + | Verizon | Telecoms | \$69,639 | +1.1% | \$68,890 | AAA- | AAA |
| 8 | 10 | + | Disney | Media | \$57,059 | +11.3% | \$51,244 | AAA+ | AAA+ |
| 9 | 8 | Ŧ | Home Depot | Retail | \$56,312 | +6.4% | \$52,917 | AAA- | AAA |
| 10 | 9 | + | AT&T | Telecoms | \$47,009 | -8.5% | \$51,372 | AA | AA |
| 11 | 17 | + | Tesla | Automobiles | \$46,010 | +43.8% | \$31,986 | AA+ | AA+ |
| 12 | 11 | + | Starbucks | Restaurants | \$45,699 | +18.9% | \$38,440 | AAA | AAA- |
| 13 | 13 | + | McDonald's | Restaurants | \$39,721 | +17.4% | \$33,838 | AAA | AAA |
| 14 | 22 | + | UPS | Logistics | \$38,533 | +28.2% | \$30,056 | AAA- | AA+ |
| 15 | 23 | + | Costco | Retail | \$37,501 | +29.8% | \$28,888 | AAA- | AA+ |
| 16 | 15 | + | Bank of America | Banking | \$36,719 | +12.0% | \$32,787 | AA+ | AA+ |
| 17 | 12 | + | Marlboro | Торассо | \$36,278 | +2.0% | \$35,572 | AA+ | AA+ |
| 18 | 31 | + | accenture | Tech | \$36,190 | +39.0% | \$26,028 | AAA | AAA |
| 19 | 14 | + | Coca-Cola | Soft Drinks | \$35,379 | +6.7% | \$33,166 | AAA+ | AAA+ |
| 20 | 16 | + | Citi | Banking | \$34,443 | +7.0% | \$32,200 | AAA- | AAA- |
| 21 | 33 | + | Instagram | Media | \$33,483 | +33.5% | \$25,073 | AAA+ | AAA |
| 22 | 21 | + | Lowe's | Retail | \$33,392 | +9.9% | \$30,376 | AAA- | AAA- |
| 23 | 20 | + | Nike | Apparel | \$33,176 | +9.0% | \$30,443 | AAA- | AAA |
| 24 | 26 | + | UnitedHealthcare | Healthcare | \$32,946 | +20.6% | \$27,308 | AA+ | AA |
| 25 | 32 | + | Xfinity | Telecoms | \$31,263 | +23.9% | \$25,227 | AA | AA |
| 26 | 24 | + | Chase | Banking | \$30,148 | +4.5% | \$28,849 | AA | AA+ |
| 27 | 19 | Ŧ | Wells Fargo | Banking | \$30,054 | -5.5% | \$31,805 | AA | AA+ |
| 28 | 28 | + | Deloitte | Commercial Services | \$29,811 | +11.8% | \$26,662 | AAA+ | AAA+ |
| 29 | 34 | + | Netflix | Media | \$29,411 | +17.9% | \$24,943 | AAA+ | AAA |
| 30 | 30 | + | Oracle | Tech | \$29,121 | +11.3% | \$26,157 | AA | AA |
| 31 | 35 | + | JP Morgan | Banking | \$28,888 | +22.6% | \$23,565 | AAA- | AAA |
| 32 | 41 | + | Target | Retail | \$28,342 | +37.0% | \$20,685 | AAA- | AA+ |
| 33 | 36 | + | American Express | Commercial Services | \$27,248 | +15.7% | \$23,559 | AA+ | AA+ |
| 34 | 29 | + | VISA | Commercial Services | \$27,089 | +2.2% | \$26,508 | AAA- | AAA |
| 35 | 43 | + | Cisco | Tech | \$26,599 | +32.2% | \$20,122 | AAA- | AA+ |
| 36 | 27 | + | CVS | Retail | \$26,185 | -2.8% | \$26,942 | AA | AA+ |
| 37 | 37 | + | FedEx | Logistics | \$26,012 | +10.5% | \$23,539 | AA+ | AA |
| 38 | 18 | + | Intel | Tech | \$25,612 | -19.5% | \$31,817 | AA+ | AAA |
| 39 | 38 | Ŧ | Ford | Automobiles | \$24,178 | +6.6% | \$22,676 | AA+ | AA+ |
| 40 | 40 | + | Spectrum | Telecoms | \$24,083 | +12.4% | \$21,424 | AA | AA |
| 41 | 48 | + | YouTube | Media | \$23,891 | +38.2% | \$17,286 | AAA+ | AAA |
| 42 | 39 | + | PWC | Commercial Services | \$23,171 | +4.2% | \$22,232 | AAA | AAA |
| 43 | 42 | Ŧ | Uber | Logistics | \$22,820 | +11.4% | \$20,478 | AA- | AA- |
| 44 | 46 | + | Dell Technologies | Tech | \$22,220 | +20.6% | \$18,427 | AA | AA |
| 45 | 44 | Ŧ | Mastercard | Commercial Services | \$21,425 | +12.1% | \$19,117 | AA+ | AAA- |
| 46 | 25 | + | IBM | Tech | \$21,383 | -22.0% | \$27,428 | AA+ | AA+ |
| 47 | 45 | + | Pepsi | Soft Drinks | \$20,712 | +12.0% | \$18,501 | AAA+ | AAA |
| 48 | 47 | + | General Electric | Engineering & Construction | \$19,725 | +9.4% | \$18,028 | AA+ | AA+ |
| 49 | 50 | + | Walgreens | Retail | \$19,686 | +22.3% | \$16,097 | AA+ | AA |
| 50 | 49 | + | PayPal | Commercial Services | \$18,716 | +14.1% | \$16,402 | AAA | AAA |

2022 2021 2022 Brand 2021 2022 2021 Brand Value Brand Brand Brand Rank Rank Brand Sector Value Change Value Rating Rating 52 +17.0% \$15,901 51 Anthem Healthcare \$18,611 AA-AA t \$13,198 52 61 Salesforce Tech \$17,917 +35.8%AA AAt 53 53 AAA-+ KFC Restaurants \$17,623 +16.9% \$15,071 AAA-54 62 t Capital One Banking \$17,472 +34.0%\$13,034 AAA-AA+ 55 54 ŧ TCS Tech \$16,786 +12.5% \$14,924 AAA-AAA-56 60 HCA Healthcare \$16,539 +24.1% \$13,330 A+ AAt 57 55 Ŧ Goldman Sachs +19.0% \$13,750 AA+ AA+ Banking \$16,368 58 88 t Nvidia Tech \$16,100 +99.6% \$8,067 AAA-AAA-59 63 t Optum Healthcare \$15.873 +28.0%\$12.396 AA-AA-60 57 Boeina Aerospace & Defence +13.8% AAA-1 \$15,497 \$13,620 AA 61 51 ŧ -8.4% AA Chevron Oil & Gas \$14,588 \$15,933 AA-Adobe +20.6% AA+ AAA-62 64 4 Tech \$14,088 \$11,678 63 59 ŧ Humana Healthcare \$14,065 +5.4% \$13.345 AA AA 64 75 Purina Food +49.6% \$9,143 AAA AAAt \$13,674 65 67 t Sam's Club Retail \$13,495 +22.9% \$10,978 AA AA 66 68 Johnson & Johnson Pharma \$13,379 +24.4% \$10,751 AAA AA t 67 66 ŧ GEICO AAA-AA+ Insurance \$13,071 +17.6% \$11,118 68 65 Ŧ Universal Media \$12,876 +11.0%\$11,601 AAA-AA 69 80 t Infosys Tech \$12,777 +52.1% \$8,402 AAA-AAA-Morgan Stanley 70 72 \$12,538 AA +AAA-Banking +32.4% \$9,473 4 71 97 Hilton Hotels +58.2% \$7,610 AAA AAAt \$12,040 72 56 ŧ Chevrolet Automobiles \$11,795 -14.0% \$13,718 AA+ AAA-73 76 Progressive Insurance \$11,177 +24.7%\$8,966 AAA-AAA-1 74 58 ExxonMobil Oil & Gas -16.9% AA+ \$11,161 \$13,434 AA Ŧ 75 100 t Chubb Insurance \$10,760 +47.7 \$7,283 AA+ AA 76 83 + Metlife Insurance \$10,414 +24.8% \$8,345 AA AA 84 LinkedIn Media AAA-AA+ 77 1 \$10,389 +25.0% \$8,314 78 81 U.S. Bank Banking \$8,351 AA AA t \$10,121 +21.2%79 79 HP Tech \$10,066 +19.7% \$8,408 AA+ AA + 80 69 1 Lockheed Martin Aerospace & Defence \$9.979 -4.0% \$10.393 AA +AA+ 81 S&P Global ŧ **Commercial Services** \$8,685 AAA-AAA-77 \$9,877 +13.7%82 74 ŧ Fox Media \$9,850 +5.7%\$9,322 AAA-AA+ 83 89 Retail AA t Publix \$9,813 +21.7%\$8,063 AA 71 Dollar General Retail \$9.442 \$9,605 AA +AAA-84 Ŧ -1.7% NBC 85 78 ŧ Media \$9,391 +11.3% \$8,434 AA+ AAA-86 106 Allstate \$9,357 +36.6% \$6,848 AA+ t Insurance AA 87 109 t PNC Banking \$9,232 +35.8% \$6,798 AA AA+ 88 118 Honeywell Engineering & Construction \$9,036 +41.9%\$6,366 AAA-AA t 89 91 t Truist Banking \$8,851 +10.5%\$8,013 AA AA AA+ 90 93 t Travelers Insurance \$8,738 +10.0%\$7,946 AA+ 91 90 ŧ Tech +8.8% AA AA+ Cognizant \$8,735 \$8,032 Retail \$8,727 +34.6% AA+ 92 116 t TJ Maxx \$6,484 AA+ 93 85 ŧ booking.com Leisure & Tourism \$8,703 +5.2% \$8,271 AA+ AA+ 94 87 ŧ **ESPN** Media \$8,695 +7.5% \$8,090 AAA-AAA 95 114 t Lay's Food \$8,557 +30.6% \$6,553 AAA-AA+ 96 73 Ŧ Medtronic Medical Devices \$8,387 -10.2% \$9,344 A+ AA 97 92 ŧ 3М Tech \$8,302 +3.7% \$8,006 AAA-AAAŧ 98 82 Retail -0.6% \$8.347 AA AAAeBav \$8.301 99 99 + Union Pacific Logistics \$8,203 +8.8% \$7,536 AA+ AA+ 100 94 Engineering & Construction \$7,892 4 Caterpillar \$8,195 +3.8%AAA-AA+

Top 500 most valuable American brands 51-100

| | | | | | 2022 | Brand | 2021 | 2022 | 2021 |
|--------------|--------------|----------|---------------------|----------------------------|----------------|-----------------|----------------|-----------------|-----------------|
| 2022 Rank | 2021 Rank | | Brand | Sector | Brand Value | Value Change | Brand Value | Brand Rating | Brand Rating |
| 101 | 95 | Ŧ | John Deere | Engineering & Construction | | | | | |
| 102 | 133 | + | Estée Lauder | Cosmetics | | | | | |
| 103 | 108 | + | Sherwin-Williams | Retail | | | | | |
| 104 | 125 | + | 20th Television | Media | | | | | |
| 105 | 128 | + | Qualcomm | Tech | | | | | |
| 106 | 101 | + | Merrill | Banking | | | | | |
| 107 | 127 | + | ABC | Media | | | | | |
| 108 | 104 | + | Cigna | Healthcare | | | | | |
| 109 | 140 | + | Xbox | Tech | | | | | |
| 110 | 126 | + | CBS | Media | | | | | |
| 111 | 151 | 1 | Sysco | Commercial Services | | | | | |
| 112 | 130 | + | Delta | Airlines | | | | | |
| 113 | 117 | + | Kroger | Retail | | | | | |
| 114 | 146 | + | Carmax | Retail | | | | | |
| 115 | 124 | + | Domino's Pizza | Restaurants | | | | | |
| 116 | 120 | + | Tyson | Food | | | | | |
| 17 | 148 | + | Quaker | Food | | | | | |
| 18 | 111 | Ŧ | Enterprise | Car Rental Services | | | | | |
| 119 | 113 | + | Aetna | Healthcare | | | | | |
| 20 | 86 | + | Subway | Restaurants | | | | | |
| 21 | 137 | + | Discover | Banking | | | | | |
| 122 | 122 | + | Best Buy | Retail | | | | | |
| 123 | 112 | + | Kellogg's | Food | | | | | |
| 124 | 107 | + | VMWARE | Tech | | | | | |
| 125 | 96 | ÷ | BNSF | Logistics | | | | | |
| 126 | 98 | + | Gillette | Cosmetics | | | | | |
| 127 | 105 | Ŧ | L&M | Tobacco | | | | | |
| 128 | 102 | + | Pall Mall | Tobacco | | • | | | |
| 129 | 136 | 1 | HPE | Tech | | | | | |
| 30 | 70 | + | Warner Bros | Media | | • | | | |
| 131 | 142 | + | Tiffany & Co. | Apparel | | • | | | |
| 32 | 326 | + | Snapchat | Media | | | | | |
| 33 | 119 | Ŧ | Activision Blizzard | Media | | | | | a |
| 34 | 110 | + | Pampers | Cosmetics | | A | a | a | |
| 35 | 115 | + | Broadcom | Tech | ≙ | | ≙ | a | ≙ |
| 36 | 103 | + | Northrop Grumman | Aerospace & Defence | ≙ | A | | A | |
| 37 | 198 | + | Pfizer | Pharma | ≙ | • | | A | |
| 38 | 129 | + | Taco Bell | Restaurants | | <u> </u> | ≙ | | |
| 39 | 164 | + | Micron Technology | Tech | ≙ | • | a | • | |
| 40 | 160 | + | Monster | Soft Drinks | | <u> </u> | | | |
| 41 | 143 | † | American Airlines | Airlines | ≙ | • | a | a | |
| 42 | 167 | + | Evernorth | Healthcare | | A | ≙ | | |
| 43 | 134 | + | FIS | Tech | ≙ | ₽ | ≙ | a | |
| 44 | 138 | + | HCL | Tech | ≙ | <u> </u> | ≙ | | |
| 45 | 135 | + | AutoZone | Retail | ≙ | ₽ | ≙ | | ₽ |
| 46 | 153 | + | Clinique | Cosmetics | ≙ | <u> </u> | ≙ | | |
| 47 | 290 | + | AMD | Tech | ₽ | ₽ | ≙ | | |
| 48 49 | 155 | + | Prudential (US) | Insurance | ≙ | <u> </u> | ≙ | | |
| | 157 | + | Applied Materials | Tech | | | | | |

Top 500 most valuable American brands 101-150

| iop | 500 | | St valuable Ame | erican pranus 151-2 | | | | | |
|------|------|---|-----------------------|----------------------------|---------------|----------------|---------------|---------------|---------------|
| 2022 | 2021 | | | | 2022 Brand | Brand Value | 2021 Brand | 2022 Brand | 2021 Brand |
| Rank | Rank | | Brand | Sector | Value | Change | Value | Rating | Rating |
| 151 | 186 | + | Blackrock | Banking | | • | | | |
| 152 | 123 | ÷ | Raytheon (RMD & RIS) | Aerospace & Defence | | | • | | |
| 153 | 165 | + | Hyatt | Hotels | | | | | |
| 154 | 147 | ÷ | Pizza Hut | Restaurants | | | • | | |
| 155 | 158 | + | McKesson | Healthcare | | | • | | |
| 156 | 261 | + | Twitter | Media | | | • | | |
| 157 | 210 | + | ConocoPhillips | Oil & Gas | | | • | | |
| 158 | 141 | + | Whole Foods | Retail | | | • | | |
| 159 | 141 | + | | Commercial Services | | | • | | |
| 160 | 161 | | McKinsey Budweiser | Beers | | | • | | |
| | | + | | | | | | | |
| 161 | 184 | + | LENNAR | Engineering & Construction | ≙ | A | _ | ≙ | a |
| 162 | 176 | + | McLane D.D. Harter | Logistics | | <u> </u> | | | |
| 163 | 194 | + | D.R. Horton | Engineering & Construction | ≙ | A | ≙ | | ≙ |
| 164 | 179 | + | Marshalls | Retail | | A | | | |
| 165 | 212 | + | Safeway | Retail | ≙ | A | ≙ | ≙ | ≙ |
| 166 | 139 | + | Jeep | Automobiles | | <u></u> | ≙ | | |
| 167 | 195 | + | Abbott | Medical Devices | ≙ | A | ≙ | ≙ | a |
| 168 | 154 | ŧ | United Airlines | Airlines | A | <u></u> | A | A | |
| 169 | 173 | 1 | BUICK | Automobiles | | | | | |
| 170 | 258 | + | CDW | Tech | A | | A | | |
| 171 | 163 | + | COACH | Apparel | | | | | |
| 172 | 189 | + | Gatorade | Soft Drinks | | | | | |
| 173 | 232 | 1 | IQVIA | Healthcare | | | | | |
| 174 | 185 | + | Servicenow | Tech | | | | | |
| 175 | 170 | + | Tide | Cosmetics | | | | | |
| 176 | 213 | + | Charles Schwab | Banking | | | | | |
| 177 | 156 | + | AbbVie | Pharma | | | | | |
| 178 | 150 | ÷ | Wrigley | Food | | | | | |
| 179 | 223 | + | Kohl's | Retail | | | | | |
| 180 | 174 | + | Sprite | Soft Drinks | | | | | |
| 181 | 175 | + | Bloomberg | Media | | | | | |
| 182 | 181 | + | BNY Mellon | Banking | | | | | |
| 183 | 197 | + | Cummins | Engineering & Construction | | | | | |
| 184 | 180 | + | Electronic Arts | Media | | | | | |
| 185 | 203 | + | Southwest Airlines | Airlines | | | | | |
| 186 | 220 | + | USPS | Logistics | | | | | |
| 187 | 149 | Ŧ | ADP | Commercial Services | | | | | |
| 188 | 218 | + | Dish Network | Telecoms | | | | | |
| 189 | 152 | + | General Dynamics | Aerospace & Defence | | | | | |
| 190 | 209 | + | CSX | Logistics | | | | | |
| 191 | 200 | + | MSCI | Commercial Services | | | | | |
| 192 | 182 | + | AmerisourceBergen | Healthcare | | | | | |
| 193 | 132 | Ŧ | Dunkin' | Restaurants | | | | | |
| 194 | 202 | + | Wendy's | Restaurants | | | • | | |
| 195 | 144 | + | Pantene | Cosmetics | | | | | |
| 196 | 169 | + | Ross Dress For Less | Retail | 0 | • | 0 | | |
| 197 | 131 | + | Valero | Oil & Gas | | | | | |
| 198 | 192 | + | Merck & Co | Pharma | | | | | |
| 199 | 159 | + | Centene Corporation | Healthcare | | | | | |
| 200 | 191 | + | Bristol-Myers Squibb | Pharma | | | | | |
| 200 | | • | | | - | - | - | - | - |

Top 500 most valuable American brands 151-200

| Top 500 most valuable A | merican brands 201-250 |
|-------------------------|------------------------|
|-------------------------|------------------------|

| | | | | | 2022 | Brand | 2021 | 2022 | 2021 |
|------|------|---|---------------------|----------------------------|-------|--------|-------|--------|--------|
| 2022 | 2021 | | | | Brand | Value | Brand | Brand | Brand |
| Rank | Rank | | Brand | Sector | Value | Change | Value | Rating | Rating |
| 201 | 178 | Ŧ | Cardinal Health | Healthcare | | 0 | | | |
| 202 | 206 | + | Bud Light | Beers | 0 | • | 0 | | |
| 203 | 177 | + | SiriusXM | Media | | | | | |
| 204 | 238 | + | BCG | Commercial Services | | | | | |
| 205 | 242 | + | Airbnb | Leisure & Tourism | | | | | |
| 206 | 201 | + | Esso | Oil & Gas | | | | | |
| 207 | 168 | Ŧ | Texas Instruments | Tech | | | | | |
| 208 | 217 | + | O'Reilly Auto Parts | Retail | | | | | |
| 209 | 249 | + | Nordstrom | Retail | | | | | |
| 210 | 211 | + | Burger King | Restaurants | | | | | |
| 211 | 222 | + | Dow | Chemicals | | | | | |
| 212 | 166 | + | The North Face | Apparel | | | | | |
| 213 | 231 | + | Macy's | Retail | | | | | |
| 214 | 204 | + | Phillips 66 | Oil & Gas | | | | | |
| 215 | 253 | + | Chipotle | Restaurants | | | | | |
| 216 | 221 | + | Holiday Inn | Hotels | | | | | |
| 217 | 274 | + | Energy Transfer | Oil & Gas | | | | | |
| 218 | 205 | + | Fiserv | Tech | | | | | |
| 219 | 267 | + | GMC | Automobiles | | | | | |
| 220 | 226 | + | Ralph Lauren | Apparel | | | | | |
| 221 | 271 | + | Tractor Supply | Retail | | | | | |
| 222 | 215 | + | Mobil | Oil & Gas | | | | | |
| 223 | 208 | Ŧ | QVC | Retail | | | | | |
| 224 | 285 | + | Blackstone | Banking | | | | | |
| 225 | 256 | + | Schlumberger | Oil & Gas | | | | | |
| 226 | 225 | + | Dr Pepper | Soft Drinks | | | | | |
| 227 | 247 | + | Tenet Healthcare | Healthcare | | | | | |
| 228 | 251 | + | Marathon Petroleum | Oil & Gas | | | | | |
| 229 | 276 | + | Hampton Inn | Hotels | | | | | |
| 230 | 240 | + | Levi's | Apparel | | | | | |
| 231 | 259 | + | Zillow | Retail | | | | | |
| 232 | 262 | + | Discovery | Media | | | | | |
| 233 | 228 | + | Copenhagen | Tobacco | | | | | |
| 234 | 280 | + | QuickBooks | Tech | | | | | |
| 235 | 241 | + | Ferguson | Engineering & Construction | | | | | |
| 236 | 188 | Ŧ | Emerson Electric | Tech | | | | | |
| 237 | 207 | Ŧ | Colgate | Cosmetics | | | | | |
| 238 | 214 | Ŧ | CAMEL | Tobacco | | | | | |
| 239 | 183 | Ŧ | Aflac | Insurance | | | | | |
| 240 | 171 | Ŧ | BD | Medical Devices | | | | | |
| 241 | 263 | + | Advance Auto Parts | Retail | | | | | |
| 242 | 199 | Ŧ | Head & Shoulders | Cosmetics | | | | | |
| 243 | 229 | Ŧ | Carrier | Engineering & Construction | | | | | |
| 244 | 193 | Ŧ | Huggies | Cosmetics | | | | | |
| 245 | 272 | + | Equinix | Tech | | | | | |
| 246 | 245 | Ŧ | Dollar Tree | Retail | | | | | |
| 247 | 243 | Ŧ | Norfolk Southern | Logistics | | | | | |
| 248 | 264 | + | Always | Cosmetics | | | | | |
| 249 | 260 | + | Red Hat | Tech | | | | | |
| 250 | 230 | + | Western Digital | Tech | | | | | |

| | | | | | 2022 | Drond | 2021 | 0000 | 0001 |
|------|------|-----|-----------------------|----------------------------|---------------|----------------|---------------|---------------|---------------|
| 2022 | 2021 | | | | 2022 Brand | Brand Value | 2021 Brand | 2022 Brand | 2021 Brand |
| Rank | Rank | | Brand | Sector | Value | Change | Value | Rating | Rating |
| 251 | 239 | Ŧ | Stryker | Pharma | | • | | | |
| 252 | 295 | + | Seagate Technology | Medical Devices | | 0 | | | |
| 253 | 266 | + | State Street | Banking | | | | | |
| 254 | 294 | + | Johnson Controls | Engineering & Construction | | | | | |
| 255 | 255 | + | Chick-fil-A | Restaurants | | | | | |
| 256 | 227 | + | DXC Technology | Tech | | | | | |
| 257 | 257 | + | Polaris | Automobiles | | | | | |
| 258 | 196 | + | HBO | Media | | | | | |
| 259 | 289 | + | Hershey's | Food | | | | | |
| 260 | 172 | + | AIG | Insurance | 0 | 0 | • | | |
| 261 | 279 | + | Citizens | Banking | | | | | |
| 262 | 275 | + | Under Armour | Apparel | • | 0 | | | |
| 263 | - | New | Booz Allen | Commercial Services | | • | | | |
| 264 | 339 | + | Zoom | Tech | | 0 | 0 | | |
| 265 | 250 | + | DUKE ENERGY | Utilities | | | | | |
| 266 | 269 | + | Old Navy | Apparel | • | | 0 | | |
| 267 | 244 | Ŧ | Exelon | Utilities | | | | | |
| 268 | 304 | + | RAM Trucks | Automobiles | | | • | | |
| 269 | 219 | Ŧ | Health Net | Healthcare | | | | | |
| 270 | 340 | + | Оху | Oil & Gas | | | | | |
| 271 | 312 | + | The Hartford | Insurance | | | | | |
| 272 | 252 | + | Chesterfield | Tobacco | | | | | |
| 273 | 303 | + | Marsh | Insurance | | | | | |
| 274 | 348 | + | Eli Lilly and Company | Pharma | | | | | |
| 275 | 291 | + | Ball | Commercial Services | | | | | |
| 276 | 299 | + | Moody's | Commercial Services | | | | | |
| 277 | 286 | + | DaVita | Healthcare | | | | | |
| 278 | 235 | + | M.A.C | Cosmetics | | | | | |
| 279 | 270 | Ŧ | WellCare Health Plans | Healthcare | | | | | |
| 280 | 334 | + | Doritos | Food | | | | | |
| 281 | 307 | + | TurboTax | Tech | | | | | |
| 282 | - | New | Global Payments | Commercial Services | | | | | |
| 283 | 308 | + | Kraft | Food | | | | | |
| 284 | 216 | + | Cerner | Tech | | | | | |
| 285 | 273 | + | Fifth Third Bank | Banking | | | | | |
| 286 | 248 | Ŧ | Johnson's | Cosmetics | | | | | |
| 287 | 355 | + | Enterprise Products | Oil & Gas | | | | | |
| 288 | 375 | + | Skechers | Apparel | | | | | |
| 289 | 234 | Ŧ | Collins Aerospace | Aerospace & Defence | | | | | |
| 290 | 306 | + | Wayfair | Retail | | | | | |
| 291 | 300 | + | Bacardi | Spirits | | | | | |
| 292 | 268 | Ŧ | Pratt & Whitney | Aerospace & Defence | | | | | |
| 293 | 322 | + | Netapp | Tech | | | | | |
| 294 | 237 | Ŧ | Maybelline | Cosmetics | | | | | |
| 295 | - | New | Synchrony | Commercial Services | | | | | |
| 296 | 491 | + | Pioneer Natural | Oil & Gas | | | | | |
| 297 | 265 | + | Exxon | Oil & Gas | | | | | |
| 298 | 328 | + | LyondellBasell | Chemicals | | | | | |
| 299 | 301 | + | Eaton | Engineering & Construction | | | | | |
| 300 | 296 | Ŧ | Dick's Sporting Goods | Retail | | | | | |

Top 500 most valuable American brands 251-300

Top 500 most valuable American brands 301-350

| - 2022 Rank | 2021 Rank | | Brand | Sector | 2022 Brand Value | Brand Value Change | 2021 Brand Value | 2022 Brand Rating | 2021 Brand Rating |
|-------------------|--------------|-----|-------------------------------|----------------------------|------------------------|--------------------------|------------------------|-------------------------|-------------------------|
| 301 | - | New | Robinhood | Tech | | | | | |
| 302 | 233 | + | Yahoo | Media | | | | | |
| 303 | 327 | + | Hormel | Food | | | | | |
| 304 | 477 | + | Scotts Miracle-Gro | Cosmetics | | | | | |
| 305 | - | New | nrg | Utilities | | | | | |
| 306 | 318 | + | Tommy Hilfiger | Apparel | | | | | |
| 307 | 278 | + | Miller Lite | Beers | | | | | |
| 308 | 246 | + | Jack Daniel's | Spirits | | | | | |
| 309 | 287 | + | International Paper | Engineering & Construction | | | | | |
| 310 | 283 | + | Coors Light | Beers | | | | | |
| 311 | 277 | + | Mountain Dew | Soft Drinks | | | | | |
| 312 | 311 | + | Lam Research | Tech | | | | | |
| 313 | 329 | + | PG&E | Utilities | | | | | |
| 314 | 292 | + | KeyBank | Banking | | | | | |
| 315 | 364 | + | Hertz | Car Rental Services | | | | | |
| 316 | 281 | + | Kent | Tobacco | | | | | |
| 317 | - | New | TRANE TECHNOLOGIES | Engineering & Construction | | | | | |
| 318 | 282 | + | Michael Kors | Apparel | | | | | |
| 319 | 309 | + | aramark | Commercial Services | | | | | |
| 320 | 293 | Ŧ | Newport | Tobacco | | | | | |
| 321 | 405 | + | Huntington | Banking | | | | | |
| 322 | 320 | + | Black & Decker | Engineering & Construction | | | | | |
| 323 | - | New | EPAM | Tech | | | | | |
| 324 | 302 | Ŧ | Procter & Gamble | Cosmetics | | | | | |
| 325 | - | New | Plains All American | Oil & Gas | | | | | |
| 326 | 371 | + | Workday | Tech | | | | | |
| 327 | 354 | 1 | MTV | Media | | | | | |
| 328 | - | New | ROBLOX | Media | | | | | |
| 329 | 236 | + | L3 Harris | Aerospace & Defence | | | | | |
| 330 | 376 | + | Lincoln | Automobiles | | | | | |
| 331 | 190 | + | Victoria's Secret | Apparel | | | | | |
| 332 | 313 | Ŧ | Cintas | Commercial Services | | | | | |
| 333 | 324 | + | Grainger | Engineering & Construction | | | | | |
| 334 | 331 | + | Regions Financial Corporation | Banking | | | | | |
| 335 | 321 | + | Otis | Engineering & Construction | | | | | |
| 336 | 384 | + | Halliburton | Oil & Gas | | | | | |
| 337 | 415 | 1 | lqos | Tobacco | | | | | |
| 338 | 338 | + | Universal Health Services | Healthcare | | | | | |
| 339 | 359 | 1 | Cheetos | Food | | | | | |
| 340 | 332 | Ŧ | Stop & Shop | Retail | | | | | |
| 341 | 452 | 1 | Burlington | Retail | | | | | |
| 342 | - | New | Roper | Tech | | | | | |
| 343 | 330 | ÷ | Baker Hughes | Oil & Gas | | | | | |
| 344 | 310 | + | Parliament | Tobacco | | a | | | |
| 345 | 394 | 1 | Fortinet | Tech | | • | | | |
| 346 | 319 | + | Fanta | Soft Drinks | a | • | | | |
| 347 | 362 | 1 | Amgen | Pharma | | | | | |
| 348 | 297 | + | Tracfone | Telecoms | | | | | |
| 349 | 254 | + | Wynn Resorts | Leisure & Tourism | | | | | |
| 350 | - | New | Bath & Body Works | Apparel | | | | | |

Top 500 most valuable American brands 351-400

| - 2022 Rank | 2021 Rank | | Brand | Sector | 2022 Brand Value | Brand Value Change | 2021 Brand Value | 2022 Brand Rating | 2021 Brand Rating |
|-------------------|--------------|-----|-----------------------|----------------------------|------------------------|--------------------------|------------------------|-------------------------|-------------------------|
| 351 | 333 | Ŧ | Oscar Mayer | Food | | | | | |
| 352 | 380 | + | Ulta Beauty | Retail | | | | | |
| 353 | 325 | + | Mars | Food | | | | | |
| 354 | - | New | Lumen | Telecoms | | | | | |
| 355 | 343 | + | ITW | Engineering & Construction | | | | | |
| 356 | 353 | + | Motorola Solutions | Tech | | | | | |
| 357 | 381 | + | Dunlop | Tyres | | | | | |
| 358 | 314 | + | Philip Morris | Tobacco | | | | | |
| 359 | 317 | + | Leidos | Aerospace & Defence | | | | | |
| 360 | 365 | + | Autodesk Inc | Tech | | | | | |
| 361 | 323 | + | Boston Scientific | Medical Devices | | | | | |
| 362 | 482 | + | Comedy Central | Media | | | | | |
| 363 | 367 | + | First Republic Bank | Banking | | | | | |
| 364 | 350 | + | Parker-Hannifin | Tech | | | | | |
| 365 | 288 | + | CBRE | Real Estate | | | | | |
| 366 | 342 | + | United Rentals | Commercial Services | | | | | |
| 367 | 305 | + | Olay | Cosmetics | | | | | |
| 368 | 496 | + | Quanta Services | Commercial Services | | | | | |
| 369 | 349 | + | Northern Trust | Banking | | | | | |
| 370 | 388 | + | Raymond James | Banking | | | | | |
| 371 | 363 | + | BeneFit | Cosmetics | | | | | |
| 372 | 335 | + | Heinz | Food | | | | | |
| 373 | - | New | Devon | Oil & Gas | | | | | |
| 374 | 366 | + | Jacobs Engineering | Engineering & Construction | | | | | |
| 375 | 316 | + | Marriott | Hotels | | | | | |
| 376 | 474 | + | align | Medical Devices | | | | | |
| 377 | 401 | + | Goodyear | Tyres | | | | | |
| 378 | 439 | + | Sunbelt Rentals | Commercial Services | | | | | |
| 379 | 346 | + | Oral-B | Cosmetics | | | | | |
| 380 | 476 | + | Labcorp | Healthcare | | | | | |
| 381 | 345 | + | Bain & Company | Commercial Services | | | | | |
| 382 | 369 | + | Assurant | Insurance | | | | | |
| 383 | 352 | + | Calvin Klein | Apparel | | | | | |
| 384 | 383 | + | experian | Commercial Services | | | | | |
| 385 | 377 | + | M&T Bank | Banking | | | | | |
| 386 | - | New | Yoplait | Food | | | | | |
| 387 | 497 | + | VH1 | Media | | | | | |
| 388 | 358 | + | Corning | Tech | | | | | |
| 389 | 370 | + | Arm & Hammer | Cosmetics | | | | | |
| 390 | 404 | + | Ally | Banking | | | | | |
| 391 | 407 | + | Jack In The Box | Restaurants | | | | | |
| 392 | 373 | + | Jabil | Tech | | | | | |
| 393 | - | New | Builders FirstSource | Engineering & Construction | | | | | |
| 394 | 315 | + | Enfamil | Food | | | | | |
| 395 | 372 | + | Florida Power & Light | Utilities | | | | | |
| 396 | 395 | + | ManpowerGroup | Commercial Services | | | | | |
| 397 | 368 | + | Family Dollar | Retail | | | | | |
| 398 | 385 | + | CME | Exchanges | | | | | |
| 399 | 412 | + | Paramount | Media | | | | | |
| 400 | 490 | + | Double Tree | Hotels | | | | | |

Top 500 most valuable American brands 401-450

| - 2022 Rank | 2021 Rank | | Brand | Sector | 2022 Brand Value | Brand Value Change | 2021 Brand Value | 2022 Brand Rating | 2021 Brand Rating |
|-------------------|--------------|-----------|-------------------------------|----------------------------|------------------------|--------------------------|------------------------|-------------------------|-------------------------|
| 401 | 337 | + | Waste Management | Utilities | | | | | |
| 402 | 356 | + | DOMINION | Utilities | | | | | |
| 403 | 480 | + | McCormick | Food | | | | | |
| 404 | 336 | + | 7-Up | Soft Drinks | | | | | |
| 405 | 411 | + | Gilead Sciences | Pharma | | | | | |
| 406 | 410 | + | Sandisk | Tech | | | | | |
| 407 | 390 | + | Whirlpool | Tech | | | | | |
| 408 | 397 | + | Campbell's | Food | | | | | |
| 409 | 434 | + | International Game Technology | Leisure & Tourism | | | | | |
| 410 | 351 | + | Splunk | Tech | | | | | |
| 411 | - | New | Flex | Tech | | | | | |
| 412 | 470 | + | Equifax | Commercial Services | | | | | |
| 413 | 499 | + | Cincinnati | Insurance | | | | | |
| 414 | 435 | + | Reese's | Food | | | | | |
| 415 | 430 | + | Kla-Tencor | Tech | | | | | |
| 416 | 361 | + | Xerox | Tech | | | | | |
| 417 | 479 | + | Oreo | Food | | | | | |
| 418 | 436 | + | Arrow Electronics | Tech | | | | | |
| 419 | 420 | + | NYSE | Exchanges | | | | | |
| 420 | 341 | + | Zimmer Biomet | Medical Devices | | | | | |
| 421 | 374 | + | Tropicana | Soft Drinks | | | | | |
| 422 | - | New | Lear Corp | Auto Components | | 0 | | | |
| 423 | 438 | 1 | Food Lion | Retail | | | | | |
| 424 | 494 | + | Lean Cuisine | Food | • | • | | | |
| 425 | 399 | 4 | Unum | Insurance | | | | | |
| 426 | 400 | + | Illumina | Medical Devices | 0 | 0 | | | |
| 427 | 457 | + | Broadridge | Tech | | | | | |
| 428 | 461 | + | Foot Locker | Retail | | • | | | |
| 429 | 347 | 4 | TBS | Media | | • | | | |
| 430 | 298 | + | Expedia.com | Leisure & Tourism | | • | | | |
| 431 | 462 | + | Olive Garden | Restaurants | | • | | | |
| 432 | - | New | NCR | Tech | | • | | | |
| 433 | 448 | 1 | Trimble Navigation | Tech | | • | | | |
| 434 | 464 | + | Corteva | Chemicals | | | | | |
| 435 | 360 | + | DuPont | Chemicals | • | • | | | |
| 435 | 417 | + | Skoal | Tobacco | | | • | | |
| 430 | - | New | WESCO | Logistics | | • | | | |
| 437 | - | New | Eog Resources | Oil & Gas | | | • | | |
| 438 | - | | MGM | Leisure & Tourism | | | | | |
| 439 | 398 | T ↓ | HOST HOTELS & RESORTS INC | Real Estate | | | | | |
| 440 | 398 391 | + | CNA | Insurance | | | | | |
| 441 | 488 | | | Commercial Services | | | | | |
| 442 | 488 392 | + | Gartner | | | | | | |
| 443 | 392 402 | + | Grizzly Patrón | Tobacco Spirits | | | | • | ₽ |
| 444 | | New | | | | | | | _ |
| | - 454 | | FISKER INC | Automobiles | ≙ | a | A | | a |
| 446 | 454 | + | Calpine | Utilities | | a | A | | • |
| 447 | 413 | .↓ Now | AKAMAI Technologies | Tech | ≙ | a | a | | a |
| 448 | - | New | Arconic | Engineering & Construction | | A | A | ≙ | |
| 449 | - | New | IHEARTMEDIA | Media | ≙ | A | ₽ | ≙ | a |
| 450 | 382 | ŧ | Western Union | Banking | | | | | |

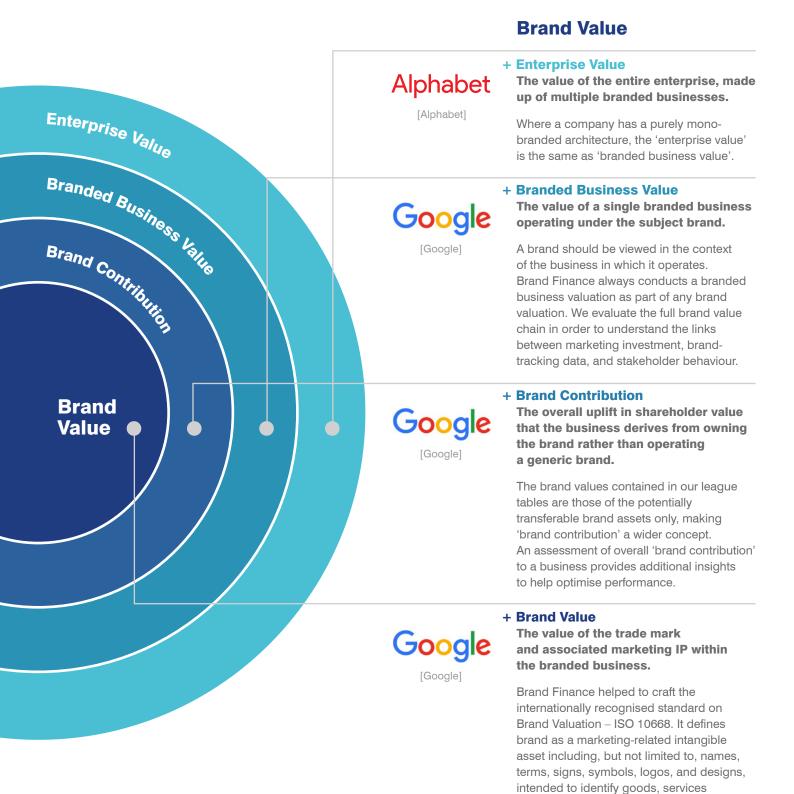
Top 500 most valuable American brands 451-500

| - 2022 Rank | 2021 Rank | | Brand | Sector | 2022 Brand Value | Brand Value Change | 2021 Brand Value | 2022 Brand Rating | 2021 Brand Rating |
|-------------------|--------------|-----|-----------------------------|----------------------------|------------------------|--------------------------|------------------------|-------------------------|-------------------------|
| 451 | 487 | + | Pinterest | Media | | | | | |
| 452 | 418 | + | CrowdStrike | Tech | 0 | 0 | | | |
| 453 | - | New | Hess | Oil & Gas | | | | | |
| 454 | 379 | + | Lucky Strike | Tobacco | | | | | |
| 455 | 473 | + | Caesars | Leisure & Tourism | | | | | |
| 456 | 433 | + | RGA | Insurance | | | | | |
| 457 | 357 | Ŧ | TNT | Media | | | | | |
| 458 | 443 | + | Avis | Car Rental Services | | | | | |
| 459 | - | New | Refinitiv | Commercial Services | | | | | |
| 460 | - | New | Unity Lab Service | Medical Devices | | | | | |
| 461 | - | New | Palantir | Tech | | | | | |
| 462 | 493 | + | Sanderson Farms | Food | 0 | 0 | 0 | | |
| 463 | 486 | + | Synopsys | Tech | | | | | |
| 464 | 386 | + | AMC Theatres | Leisure & Tourism | | | | | |
| 465 | - | New | Tostitos | Food | | | | | |
| 466 | 414 | + | conEdison | Utilities | | | • | | |
| 467 | - | New | Hunt (Jb) Transprt Svcs | Logistics | | | | | |
| 468 | 455 | + | W.R. BerkleyCorporation | Insurance | | | | | |
| 469 | 389 | Ŧ | Principal | Insurance | | | | | |
| 470 | 478 | + | American Tower Corporation | Real Estate | | | | | |
| 471 | 441 | Ŧ | Eversource Energy | Utilities | | | | | |
| 472 | 498 | + | Spam | Food | | | | | |
| 473 | 440 | Ŧ | C.H. Robinson Worldwide | Logistics | | | | | |
| 474 | - | New | Nasdaq | Exchanges | | | | | |
| 475 | 393 | Ŧ | Harley-Davidson | Automobiles | | | | | |
| 476 | 467 | + | Ameriprise Financial | Banking | | | | | |
| 477 | - | New | Stouffer's | Food | | | | | |
| 478 | 453 | + | TransUnion | Commercial Services | | | | | |
| 479 | 428 | Ŧ | Neutrogena | Cosmetics | | | | | |
| 480 | 449 | + | Clorox | Cosmetics | | | | | |
| 481 | 423 | Ŧ | Pedigree | Food | | | | | |
| 482 | 419 | + | Patterson Companies | Pharma | | 0 | | | |
| 483 | 437 | Ŧ | Xcel Energy | Utilities | | | | | |
| 484 | 427 | + | Henry Schein | Healthcare | | | | | |
| 485 | - | New | Jefferies | Banking | | | | | |
| 486 | - | New | Analog Devices | Tech | | | | | |
| 487 | - | New | Mercer | Commercial Services | | | | | |
| 488 | - | New | Vulcan | Engineering & Construction | | | • | | |
| 489 | 396 | Ŧ | New Balance | Apparel | | | | | |
| 490 | 442 | + | Cheerios | Food | - | | | | |
| 491 | - | New | Fidelity National Financial | Insurance | | | | | |
| 492 | - | New | Rockwell Automation | Engineering & Construction | | | | | |
| 493 | - | New | f5 | Tech | | | | | |
| 494 | - | New | Markel | Insurance | | | | | |
| 495 | 422 | Ŧ | SAIC | Tech | | | | | |
| 496 | 456 | + | Fortive | Tech | - | | | | |
| 497 | - | New | PPG | Chemicals | | | | | |
| 498 | - | New | Pbf Energy | Oil & Gas | - | | | | |
| 499 | 424 | Ŧ | Kimberly-Clark | Cosmetics | | | | | |
| 500 | - | New | Belvita | Food | | • | • | | |

Methodology.



Definitions.



or entities, creating distinctive images and associations in the minds of stakeholders, thereby generating economic benefits.

Brand Valuation Methodology.

Definition of Brand

Brand is defined as a marketing-related intangible asset including, but not limited to, names, terms, signs, symbols, logos, and designs, intended to identify goods, services, or entities, creating distinctive images and associations in the minds of stakeholders, thereby generating economic benefits.

Brand Value

Brand value refers to the present value of earnings specifically related to brand reputation. Organisations own and control these earnings by owning trademark rights.

All brand valuation methodologies are essentially trying to identify this, although the approach and assumptions differ. As a result published brand values can be different.

These differences are similar to the way equity analysts provide business valuations that are different to one another. The only way you find out the "real" value is by looking at what people really pay.

As a result, Brand Finance always incorporates a review of what users of brands actually pay for the use of brands in the form of brand royalty agreements, which are found in more or less every sector in the world.

This is sometimes known as the "Royalty Relief" methodology and is by far the most widely used approach for brand valuations since it is grounded in reality.

It is the basis for a public rankings but we always augment it with a real understanding of people's perceptions and their effects on demand - from our database of market research on over 3000 brands in over 30 markets

Disclaimer

Brand Finance has produced this study with an independent and unbiased analysis. The values derived and opinions produced in this study are based only on publicly available information and certain assumptions that Brand Finance used where such data was deficient or unclear. Brand Finance accepts no responsibility and will not be liable in the event that the publicly available information relied upon is subsequently found to be inaccurate. The opinions and financial analysis expressed in the report are not to be construed as providing investment or business advice. Brand Finance does not intend the report to be relied upon for any reason and excludes all liability to any body, government or organisation

Brand Impact

We review what brands already pay in royalty agreements. This is augmented by an analysis of how brands impact profitability in the sector versus generic brands.

This results in a range of possible royalties that could be charged in the sector for brands (for example a range of 0% to 2% of revenue)

Brand Strength

We adjust the rate higher or lower for brands by analysing Brand Strength. We analyse brand strength by looking at three core pillars: "Inputs" which are activities supporting the future strength of the brand; "Equity" which are real current perceptions sourced from our market research and other data partners; "Output" which are brand-related performance measures such as market share.

Each brand is assigned a Brand Strength Index (BSI) score out of 100, which feeds into the brand value calculation. Based on the score, each brand is assigned a corresponding Brand Rating up to AAA+ in a format similar to a credit rating.

Brand Impact × Brand Strength

The BSI score is applied to the royalty range to arrive at a royalty rate. For example, if the royalty range in a sector is 0-5% and a brand has a BSI score of 80 out of 100, then an appropriate royalty rate for the use of this brand in the given sector will be 4%.

Forecast Brand Value Calculation

We determine brand-specific revenues as a proportion of parent company revenues attributable to the brand in question and forecast those revenues by analysing historic revenues, equity analyst forecasts, and economic growth rates.

We then apply the royalty rate to the forecast revenues to derive brand revenues and apply the relevant valuation assumptions to arrive at a discounted, posttax present value which equals the brand value.





Brand Strength.

Brand Strength

Analytical rigour and transparency are at the heart of our approach to brand measurement at Brand Finance. Therefore, in order to adequately understand the strength of brands we conduct a structured, quantitative review of data that reflect the 'Brand Value Chain' of brand-building activities, leading to brand awareness, perceptions and onwards to brand-influenced customer behaviour.

To manage the 'Brand Value Chain' process effectively we create and use the "Brand Strength Index" (BSI). This index is essentially a modified Balanced Scorecard split between the three core pillars of the 'Brand Value Chain': **Brand Inputs**, **Brand Equity** and **Brand Performance**.



Attribute Selection and Weighting

Although we follow a general structure incorporating the three pillars (Brand Inputs, Brand Equity and Brand Performance), the attributes included are different depending on the sector. A brand strength index for a luxury apparel brand will differ in structure from an index designed for a telecommunications brand. An index for luxury apparel brand may emphasize the exclusiveness, word of mouth recommendation, and price premium, whereas an index for a telecommunications company may emphasis customer service and ARPU as important metrics.

These attributes are weighted according to their perceived importance in driving the following pillar: Brand Investment measures in driving Brand Equity; Brand Equity measures for Brand-Related Business Performance measures; and finally the relevance of Brand-Related Business Performance measures for driving business value.

Data Collection

Brand's ability to influence purchase depends primarily on people's perceptions. Therefore, the majority of the Brand Strength Index is derived from Brand Finance's proprietary Global Brand Equity Research Monitor research, a quantitative study of a sample of over 100,000 people from the general public on their perceptions of over 4,000 brands in over 25 sectors and 37 countries.

However, at Brand Finance we also believe that there are other measures that can be used to fill gaps that survey research may not capture. These include total investment levels – for example in marketing, R&D, innovation expenditure, that can a better guide to future performance than surveys. They also include online measures – such as ratings by review sites and social media engagement that can give a more granular understanding of marketing effectiveness. Finally they also include real behaviour – for example net additions, customer churn and market share, to overcome the tendency for surveys to incorporate intended behaviour rather than real.

Over a period of 3 to 4 months each year, we collect all this data across all the brands in our study in order to accurately measure their comparative strength.

Benchmarking and Final Scoring

In order to convert raw data in to scores out of 10 that are comparable between attributes within the scorecard, we then have to benchmark each attribute. We do this by reviewing the distribution of the underlying data and creating a floor and ceiling based on that distribution.

Each brand is assigned a Brand Strength Index (BSI) score out of 100, which feeds into the brand value calculation. Based on the score, each brand is assigned a corresponding rating up to AAA+ in a format similar to a credit rating.

Analysing the three brand strength measures helps inform managers of a brand's potential for future success.

Global Brand Equity Monitor.

Original market research in 36 countries and across more than 29 sectors with approximately 100,000 consumers rating over 5,000 brands.

| | - | | • |
|------|------|--------------------------------------|---|
| | T | Apparel | |
| | | Automobiles | |
| | | Luxury Automobiles | |
| | | Banks | |
| | | Cosmetics & Personal Care | |
| - | | Food | |
| Tier | | Insurance | |
| | | Oil & Gas | |
| | | Restaurants | |
| | | Retail & E-Commerce | |
| | | Telecoms | |
| | | Utilities | |
| | A | Airlines | Brand KPIs and Diagnostics |
| | | Luxury Apparel | |
| | | Appliances | 1. Brand Funnel |
| | | Beers | Awareness Have heard of your brand |
| | | Luxury Cosmetics | Familiarity |
| | | General Retail | Know something about your brand |
| | (Up) | Healthcare Services | Consideration Would consider buying/using your b |
| | | Hotels | |
| er 2 | | Household Products | 2. Brand Usage |
| Tie | | Logistics | 3. Quality |
| | | Media | 4. Reputation |
| | | Pharma | 5. Loyalty |
| | | Real Estate | 6. Closeness |
| | | Soft Drinks | 7. Recommendation (NPS) 8. Word of Mouth |
| | | Spirits & Wine | 9. Brand Imagery |
| | | Technology | 10. Advertising Awareness |
| | | Tyres | 11. Brand Momentum |
| | | | Th Brand Momentum |

ng/using your brand

Our Services.



Consulting Services.

Make branding decisions using hard data

Brand Research What gets measured

Brand evaluations are essential for understanding the strength of your brand against your competitors. Brand Strength is a key indicator of future brand value growth whether identifying the drivers of value or avoiding the areas of weakness, measuring your brand is the only way to manage it effectively.

- + Brand Audits
- + Primary Research
- + Syndicated Studies
- + Brand Scorecards
- + Brand Drivers & Conjoint Analysis
- + Soft Power
- + Are we building our brands' strength effectively?
- + How do I track and develop my brand equity?
- + How strong are my competitors' brands?
- + Are there any holes in my existing brand tracker?
- + What do different stakeholders think of my brand?

Brand Valuation

Make your brand's business case

Brand valuations are used for a variety of purposes, including tax, finance, and marketing. Being the interpreter between the language of marketers and finance teams they provide structure for both to work together to maximise returns.

- + Brand Impact Analysis
- + Tax & Transfer Pricing
- + Litigation Support
- + M&A Due Diligence
- + Fair Value Exercises
- + Investor Reporting
- + How much is my brand worth?
- + How much should I invest in marketing?
- + How much damage does brand misuse cause?
- + Am I tax compliant with the latest transfer pricing?
- + How do I unlock value in a brand acquisition?

Brand Strategy Make branding decisions with your eyes wide open

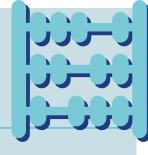
Once you understand the value of your brand, you can use it as tool to understand the business impacts of strategic branding decisions in terms of real financial returns.

- + Brand Positioning
- + Brand Architecture
- + Franchising & Licensing
- + Brand Transition
- + Marketing Mix Modelling
- + Sponsorship Strategy

+Which brand positioning do customers value most?

- + What are our best brand extension opportunities in other categories and markets?
- +Am I licensing my brand effectively?
- + Have I fully optimised my brand portfolio?
- +Am I carrying dead weight?
- + Should I transfer my brand immediately?
- + Is a Masterbrand strategy the right choice for my business?





Brand Evaluation Services.



How are brands perceived in my category?

Brand Finance tracks brand fame and perceptions across 30 markets in 10 consumer categories. Clear, insightful signals of brand performance, with data mining options for those who want to dig deeper – all at an accessible price.

What if I need more depth or coverage of a more specialised sector?

Our bespoke brand scorecards help with market planning and can be designed to track multiple brands over time, against competitors, between market segments and against budgets. Our 30-country database of brand KPIs enables us to benchmark performance appropriately.

Do I have the right brand architecture or strategy in place?

Research is conducted in addition to strategic analysis to provide a robust understanding of the current positioning. The effectiveness of alternative architectures is tested through drivers analysis, to determine which option(s) will stimulate the most favourable customer behaviour and financial results.

How can I improve return on marketing investment?

Using sophisticated analytics, we have a proven track record of developing comprehensive brand scorecard and brand investment frameworks to improve return on marketing investment.

What about the social dimension? Does my brand get talked about?

Social interactions have a proven commercial impact on brands. We measure actual brand conversation and advocacy, both real-world word of mouth and online buzz and sentiment, by combining traditional survey measures with best-in-class social listening.

Communications Services.

How we can help communicate your brand's performance in brand value rankings



Brand Accolade – create a digital endorsement stamp for use in marketing materials, communications, annual reports, social media and website. Advertising use subject to terms and conditions.



TOP 500 AMERICAN BRAND



IOST VALUABLE AMERICAN BRAND



AMERICAN BRAND



Video Endorsement – record video with Brand Finance CEO or Director speaking about the performance of your brand, for use in both internal and external communications.



Bespoke Events – organise an award ceremony or celebratory event, coordinate event opportunities and spearhead communications to make the most of them.



Digital Infographics – design infographics visualising your brand's performance for use across social media platforms.



Trophies & Certificates – provide a trophy and/or hand-written certificate personally signed by Brand Finance CEO to recognise your brand's performance.



Sponsored Content – publish contributed articles, advertorials, and interviews with your brand leader in the relevant Brand Finance report offered to the press.



Media Support – provide editorial support in reviewing or copywriting your press release, pitching your content to top journalists, and monitoring media coverage.

Brand Dialogue®

With strategic planning and creative thinking, we develop communications plans to create dialogue with stakeholders that drives brand value.

Our approach is integrated, employing tailored solutions for our clients across PR and marketing activations, to deliver strategic campaigns, helping us to establish and sustain strong client relationships. We also have a specific focus on geographic branding, including supporting nation brands and brands with a geographical indication (GI).

Brand Dialogue Limited is a member of the Brand Finance Plc Group



Research, Strategy & Measurement

Brand & Communications Strategy

Campaign Planning Market Research

& Insights

Media Analysis



Public Relations & Communications

Media Relations Press Trips & Events

Strategic Partnerships & Influencer Outreach

> Social Media Management



& Events
Promotional Events

Marketing

Conference Management

Native Advertising

Retail Marketing



Content Creation

Bespoke Publications, Blogs & Newsletters

Press Releases

Marketing Collateral Design

Social Media Content



Strategic Communications

Crisis Communications

Brand Positioning & Reputation

Geographic Branding

Corporate Social Responsibility (CSR)







Brand Finance[®] Institute

Brand Finance Institute

Learn how to build, protect and measure brand value

The Brand Finance Institute is the educational division of Brand Finance, offering expert training on brand evaluation, management and strategy.

Our in-house training and workshops, online learning offer and webinars will help you answer key strategic questions about your brand for different levels of seniority and development needs:

- How can I grow brand value?
- How can I build a business case to show the return on my marketing investment?
- How can I set up my marketing budget using brand research and analytics?

For more information, contact enquiries@brandfinance.com or visit brandfinanceinstitute.com

Brand Finance Institute is a member of the Brand Finance plc group of companies







Brand Finance Network.

For further information on our services and valuation experience, please contact your local representative:

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Brand Finance®



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